# Senshukai Co．，Ltd． Second Quarter of Fiscal 2012 Earnings Presentation 

July 26， 2012

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1．Results of Consolidated Operations for 2Q Fiscal 2012

## Consolidated Results of Operations for 2Q Fiscal 2012 （YoY Comparison）



2．Net sales rose significantly YoY due to an increase in members and Internet sales
aperating income declined due to a rise in the cost－of－sales ratio and higher SG\＆A expenses

## Consolidated Balance Sheet for 2Q Fiscal 2012

| －Assets | $\begin{gathered} \text { Dec. } 31, \\ 2011 \end{gathered}$ | $\begin{gathered} \text { Jun. } 30, \\ 2012 \end{gathered}$ | Difference | Remarks（Millions of yen） |
| :---: | :---: | :---: | :---: | :---: |
| Current assets | 44，482 | 38，710 | －5，772 | Cash and deposits decreased． <br> Merchandise and finished goods decreased due to the lower inventories． |
| Noncurrent assets | 45，959 | 46，920 | 961 | Land increased due to the acquisition by a consolidated subsidiary |
| Total assets | 90，441 | 85，630 | －4，811 |  |
| Liabilities <br> Current liabilities | 41，244 | 35，187 | －6，057 | Notes and accounts payable－trade decreased due to the lower inventories． <br> Short－term loans payable decreased due to the repayments． Forward exchange contracts decreased due to the improvement in market value． |
| Noncurrent liabilities | 7，753 | 7，828 | 75 |  |
| Total liabilities | 48，997 | 43，015 | －5，982 |  |
| －Net assets |  |  |  |  |
| Shareholders＇equity | 50，910 | 51，521 | 611 | Retained earnings increased due to the booking of net income． |
| Accumulated other comprehensive income | －9，465 | －8，906 | 559 | Deferred losses on hedges decreased due to the improvement in market value． |
| Total net assets | 41，444 | 42，615 | 1，171 |  |
| Total liabilities and net assets | 90，441 | 85，630 | －4，811 |  |
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## Trend in Monthly Sales（YoY Comparison）

## Consolidated Net Sales



Sales fell in May as unusually cool weather weighed on sales of summer items．

## Consolidated Sales by Product Category（YoY Comparison）



Apparel：strong sales of sportswear，maternity wear，lingerie，underwear，etc．
Interior goods：strong sales of furniture，fabrics and bedding

## Net Sales by Consolidated Business Segment（YoY Comparison）



Mail－order business sales rose due to higher sales of Internet－only products．TV advertising also benefited sales．
－Bridal business sales rose due to the drop out of the impact from the earthquake，and a contribution from the opening of＂CANOVIANO Fukuoka．＂

## Overview of Consolidated Cost－of－sales Ratio and SG\＆A Expenses（YoY Comparison）

Consolidated Cost－of－sales Ratio

2Q Fiscal $2011 \quad$ 2Q Fiscal 2012
Increase in sales of Internet－only products which tend to have a high cost－of－sales ratio．
－Increase in bargain sales and inventory clearance sales．


Sales expenses
Freightage and packing expenses：
Increase in shipments due to free shipping campaigns
Catalog costs：
Increase due to paper price hikes and the launch of new catalogs

## 2．Overview by Segment

## Overview of the Mail－order Business（Catalogs＋Internet）（YoY Comparison）

|  | 2Q Fiscal 2011 | 2Q Fiscal 2012 | Difference |
| :---: | :---: | :---: | :---: |
| Number of orders （10，000 orders） | 551.2 | 621.3 | 70.1 |
| Semi－annual number of active customers（10，000 members） | 263.8 | 291.0 | 27.2 |
| Semi－annual number of new members（10，000 members） | 36.4 | 45.5 | 9.1 |
| Average sales per customer （Yen） | 11，168 | 10，522 | －646 |
| Semi－annual order frequency per customer（Times） | 2.09 | 2.13 | 0.04 |
| Catalog circulation （10，000 volume） | 3，724 | 3，627 | －97 |

．Steady increase in number of orders and active customers due to TV advertising and Internet－related measures
a Average sales per customer declined due to free shipping campaigns，but order frequency per customer increased slightly

## Internet－related Indicators



Internet－related measures：Activity targeting＊through websites，e－mail，and recommendations
＊Website viewers are categorized according to their activity history，and products， advertisements，and messages displayed according to their tastes and preferences

## Overview of the Hanpukai Business（YoY Comparison）

|  | 2Q Fiscal 2011 | 2Q Fiscal 2012 | Difference |
| :---: | :---: | ---: | ---: |
| Number of groups <br> （10，000 groups） | 6.4 | 5.8 | -0.6 |
| Number of group members <br> （10，000 members） | 19.2 | 17.2 | -2.0 |
| Number of individual members <br> （10，000 members） | 11.5 | 12.8 | 1.3 |
| Total Hanpukai members <br> $(10,000$ members） | 30.7 | 30 | -0.7 |

Hit products in first half

| Cute and＂smart＂ |
| :--- |
| towel／handkerchief that |
| converts to a＂pouch＂ |

Morrofiber mini－mitten for
wiping water and dust Underwear that lifts the hip

## Overview of the Bridal Business（YoY Comparison）

|  | 2Q Fiscal 2011 | 2Q Fiscal 2012 | Difference |
| :--- | ---: | ---: | ---: |
| Net sales（Millions of yen） | 3,607 | 4,738 | 1,131 |
| Guesthouses | 13 | 14 | 1 |
| Weddings（Couples） | 905 | 1,220 | 315 |
| Average sales per wedding <br> $(10,000$ yen $)$ | 384 | 378 | -6 |

## Reference

Change in breakdown
of wedding market by venue

＊Source：Yano Research Institute
＂Wedding Industry Yearbook＂

## Overview of the Corporates Business（YoY Comparison）

| Breakdown of sales | 2Q Fiscal 2011 | 2Q Fiscal 2012 | （Millions of yen） |
| :--- | ---: | ---: | ---: |
| Contracting services | 1,646 | 1,274 | -372 |
| Sampling | 423 | 393 | -30 |
| Novelties | 190 | 176 | -14 |
| Others | 45 | 38 | -7 |
| Total | 2,305 | 1,881 | -424 |

．Contracting services：decreased due to end of contract with major outsourcing client

## 3． 2 Q Fiscal 2012 Results Relative to Initial Plan

## Results Compared to Initial Plan for 2Q Fiscal 2012

（Millions of yen）

|  | 2Q Fiscal 2012 （Initial plan） |  | 2Q Fiscal 2012 （Results） |  | Relative to initial plan |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \％to net sales |  | \％to net sales | Difference | Percentage points |
| 2 Net sales | 73，900 | － | 74，031 | － | 131 | － |
| 2．Cost of sales | 38，011 | 51．4\％ | 38，999 | 52．7\％ | 988 | 1．3\％ |
| 2．Gross profit | 35，888 | 48．6\％ | 35，031 | 47．3\％ | －857 | －1．3\％ |
| 1 SG\＆A expenses | 34，188 | 46．3\％ | 34，269 | 46．3\％ | 81 | 0．0\％ |
| 2 Operating income | 1，700 | 2．3\％ | 762 | 1．0\％ | －938 | －1．3\％ |
| 2 Ordinary income | 1，800 | 2．4\％ | 1，180 | 1．6\％ | －620 | －0．8\％ |
| 2．Net income | 1，500 | 2．0\％ | 914 | 1．2\％ | －586 | －0．8\％ |

2 Net sales were roughly in line with plan
2．Operating income was short due to an increase in the cost－of－sales ratio

## Differences in Cost－of－sales Ratio and SG\＆A Expenses Relative to the Initial Plan for 2Q

Cost－of－sales Ratio


Increase in sales of Internet－only products which tend to have a high cost－of－sales ratio
－Increase in bargain sales and inventory clearance sales．


Increase in distribution－related costs as free shipping campaigns and a higher ratio of Internet－ based sales lowered average sales per shipment

Increase in printing costs from an increase in catalog requests
General cut in SG\＆A expenses

## 4．Consolidated Earnings Forecasts for Fiscal 2012

## Consolidated Earnings Forecasts for Fiscal 2012 （YoY Comparison）

（Millions of yen）

|  | Fiscal 2011 results |  | Fiscal 2012 forecasts |  | YoY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \％to net sales |  | \％to net sales | Difference | Percentage points |
| 2 Net sales | 137，261 | － | 147，500 | － | 10，239 | － |
| 1．Cost of sales | 71，311 | 52．0\％ | 76，783 | 52．1\％ | 5，472 | 0．1\％ |
| －Gross profit | 65，950 | 48．0\％ | 70，716 | 47．9\％ | 4，766 | －0．1\％ |
| 2 SG\＆A expenses | 62，842 | 45．8\％ | 67，416 | 45．7\％ | 4，574 | －0．1\％ |
| 2 Operating income | 3，107 | 2．3\％ | 3，300 | 2．2\％ | 193 | －0．1\％ |
| 2 Ordinary income | 3，233 | 2．4\％ | 3，500 | 2．4\％ | 267 | 0．0\％ |
| 2 Net income | 1，583 | 1．2\％ | 2，850 | 1．9\％ | 1，267 | 0．7\％ |

We expect net sales to increase from an increase in Internet－based sales，and the cost－of－sales ratio to increase slightly due to higher sales of Internet－only products and other factors
We expect SG\＆A expenses to rise generally，but to decline slightly as a percentage of sales，boosting profits YoY at every level

## Net Sales Forecast by Business Segment for Fiscal 2012 （YoY Comparison）



Mail－order business：We forecast a steady increase．However，we forecast a modest decline in the Hanpukai business Bridal business：We forecast the opening of new facilities will contribute to a significant YoY increase in sales

## Second-half Topics in Fiscal 2012



## Senshukai＇s CSR Activities in First－half Fiscal 2012

As a＂Woman Smile Company，＂Senshukai will conduct business activities that customers can relate with so they can live with smiles．


## Post－quake reconstruction support

Presented Mother＇s Day carnations to mothers in all temporary homes in Ofunato City
\＃To support evacuees，Senshukai，its group company Senshukai Iihana，and business partner Saito Seika collaborated in delivering a set of carnations and candy to all 1，800 temporary homes in Ofunato City in Iwate Prefecture under the slogan of＂The power of flowers to make people smile．＂

The campaign was widely reported by local TV and media outlets


## June environment month

PR of eco－friendly products through spread of organic cotton


ウーマン スマイル カンパニー
SENSHUKAI

By eliminating waste in distribution，Senshukai is able to provide organic cotton products at roughly the same price as regular cotton products．We would like to spread understanding about the environment by having many customers use organic cotton．

．We held a PR event at a Tokyo girls school．

## Dividends and Results Announcements Scheduled in Fiscal 2012

## Dividend forecast

Our basic policy is to continuously return profits to shareholders targeting a consolidated payout ratio of $30 \%$ ．
We plan a dividend of 10 yen per share in cumulative 2 Q ．
This，together with our divided forecast of 10 yen per share for the year－end，gives an annual dividend of 20 yen per share for a payout ratio of 30．4\％．

Dates of earnings announcements for Fiscal 2012

Earnings for the third quarter of Fiscal 2012
Earnings for the Fiscal 2012
Earnings Presentation for the Fiscal 2012

Friday，October 26
Thursday，February 7， 2013
Friday，February 8， 2013

The forward－looking statements contained in this earnings presentation are based on information that was available at the time of release of this report．Actual results could differ from these projections due to a variety of factors．

