# Senshukai Co., Ltd. Sec ond Quarter of Fiscal 2010 Eamings Presentation 

July 29, 2010


## Contents

|. Results of Operations for 2Q Fiscal 2010
¿. Results Compared to Initial Targets for 2Q Fiscal 2010
I. Consolidated Earnings Forecasts for Fiscal 2010
4. Reference Materials and Others

## 2Q Fiscal 2010 Consolidated Results Highlights



Consolidated Results of Operations for 2Q Fiscal 2010 (YoY Comparison)
(Millions of yen)

|  | 2Q Fiscal 2009 |  | 2Q Fiscal 2010 |  | YoY change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{aligned} & \hline \text { \% to Net } \\ & \text { Sales } \end{aligned}$ |  | $\begin{aligned} & \text { \% to Net } \\ & \text { Sales } \end{aligned}$ | Difference | \% |
| Net Sales | 76,308 | - | 69,629 | - | -6,679 | -8.8\% |
| Cost of Sales | 40,510 | 53.1\% | 35,152 | 50.5\% | -5,358 | -13.2\% |
| Gross Profit | 35,797 | 46.9\% | 34,476 | 49.5\% | -1,321 | -3.7\% |
| SG\&A Expenses | 36,272 | 47.5\% | 32,419 | 46.6\% | -3,853 | -10.6\% |
| Operating Income | -474 | -0.6\% | 2,057 | 3.0\% | 2,531 | - |
| Ordinary Income | 1,064 | 1.4\% | 2,010 | 2.9\% | 946 | 88.8\% |
| Net Income | 733 | 1.0\% | 1,451 | 2.1\% | 718 | 98.0\% |


|  | Dec. 31, 2009 | Jun. 30, 2010 | Difference | Remarks (Millions of yen) |
| :---: | :---: | :---: | :---: | :---: |
| Current assets | 42,117 | 37,964 | -4,153 | Inventories: decreased due to reduction of product inventories Notes and accounts receivable-trade, accounts receivable-other: decreased due to falling sales |
| Noncurrent assets | 49,720 | 48,241 | -1,479 | Property, plant and equipment: decreased due to depreciation, sale, etc. <br> Investment securities: decreased due to falling share prices |
| Total assets | 91,837 | 86,205 | -5,632 |  |
| $\Downarrow$ Liabilities |  |  |  |  |
| Current liabilities | 41,321 | 35,921 | -5,400 | Notes and accounts payable-trade: decreased due to lower purchases Short-term loans payable: decreased due to repayments Accounts payable-other: decreased due to fewer expenses, etc. |
| Noncurrent liabilities | 12,609 | 11,001 | -1,608 | Bonds payable, long-term loans payable: decreased due to repayments |
| Total liabilities | 53,930 | 46,922 | -7,008 |  |
| $\checkmark$ Net assets |  |  |  |  |
| Shareholders' equity | 48,140 | 49,638 | 1,498 | Retained earnings: increased due to booking of net income |
| Valuation and translation adjustments | -10,247 | -10,382 | -135 | - |
| Minority interests | 14 | 26 | 12 | - |
| Total net assets | 37,906 | 39,282 | 1,376 |  |
| Total liabilities and net assets | 91,837 | 86,205 | -5,632 |  |

## Net Sales by Business Segment for 2Q Fiscal 2010 (YoY Comparison)



## Current Situation of Catalog Business

|  | 2Q <br> Fiscal 2009 | 2Q <br> Fiscal 2010 | Difference |
| :--- | ---: | ---: | ---: |
| Net sales <br> (Millions of yen) | 62,758 | 56,137 | $-6,621$ |
| Number of orders <br> (10,000 orders) | 543.3 | 547.3 | +4.0 |
| Semi-annual <br> number of active <br> customers <br> (10,000 members) | 260.0 | 259.9 | $-\mathbf{0 . 1}$ |
| Average sales per <br> customer (Yen) | 12,580 | 11,386 | $-1,194$ |
| Semi-annual order <br> frequency per <br> customer (Times) | 2.09 | 2.11 | $+\mathbf{0 . 0 2}$ |
| Catalog circulation <br> (10,000 volume) | 5,054 | 4,201 | -853 |

Average sales per customer declined

Average price of listed products declined
Declined due to increased percentage of Internet orders

Declined due to online shift and more efficient catalog distribution

|  |  | $\begin{gathered} \text { 2Q } \\ \text { Fiscal } 2009 \end{gathered}$ | $\begin{gathered} 2 Q \\ \text { Fiscal } 2010 \end{gathered}$ | Difference |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net sales (Millions of yen) | 5,637 | 4,914 | -723 |  |
|  | Number of groups (10,000 groups) | 7.2 | 6.5 | -0.7 | Shortfall in number of new groups captured to offset monthly cancellations |
| い | Number of group members (10,000 members) | 24.4 | 21.7 | -2.7 | Decline in members due to shortfall in members captured in large campaigns* |
|  | Number of individual members <br> (10,000 members) | 14.4 | 12.3 | -2.1) |  |

[^0]
## Current Situation of Other Businesses

(Millions of yen)

| Net sales | 2Q <br> Fiscal 2009 | $\begin{gathered} \text { 2Q } \\ \text { Fiscal } 2010 \end{gathered}$ | Difference |
| :---: | :---: | :---: | :---: |
| B-to-B operations | 2,856 | 3,545 | +689 |
| Storefront business (excluding outlet) | 416 | 438 | +22 |
| Pet First Co., Ltd. | 754 | 712 | -42 |
| $\checkmark$ Dears Brain Inc. | 3,275 | 3,522 | +247 |
| Others | 607 | 356 | -251 |
| Total | 7,911 | 8,576 | +665 |

[^1]
## Breakdown of Cost-of-Sales Ratio and SG\&A Expenses

Cost-of-sales Ratio
Purchasing cost ratio rises due to increase in bargain and clearance sales

Valuation losses decreased about $¥ 2.5$ bn YoY
Result of drop out of increase from change in inventory asset valuation method, and fewer bargain sales due to a decline in inventory

## SG\&A Expenses



## Results Compared to Initial Targets for 2Q Fiscal 2010

|  |  | 2Q Fiscal 2010 <br> Initial Targets |  | 2Q Fiscal 2010 Results |  | Comparison to Initial Targets |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% to Net Sales |  | \% to Net Sales | Difference | \% |
| - | Net sales | 71,500 | - | 69,629 | - | -1,871 | -2.6\% |
| - | Cost of sales | 37,037 | 51.8\% | 35,152 | 50.5\% | -1,885 | -5.1\% |
| v | Gross profit | 34,462 | 48.2\% | 34,476 | 49.5\% | 14 | 0.0\% |
|  | SG\&A expenses | 33,712 | 47.1\% | 32,419 | 46.6\% | -1,293 | -3.8\% |
|  | Operating income | 750 | 1.0\% | 2,057 | 3.0\% | 1,307 | 174.3\% |
|  | Ordinary income | 950 | 1.3\% | 2,010 | 2.9\% | 1,060 | 111.6\% |
| $v^{2}$ | Net income | 730 | 1.0\% | 1,451 | 2.1\% | 721 | 98.8\% |

## Breakdown of Cost-of-Sales Ratio and SG\&A Expenses

Cost-of-sales Ratio


2Q Fiscal 2010
Initial Targets
2Q Fiscal 2010 Results

- Increase in purchasing cost ratio in line with higher bargain sales
- Decrease in cost-of-sales ratio due to decline in valuation losses

SG\&A Expenses
(Millions of yen)


* Decline in sales promotion expenses due to shift in sales promotion measures to 2 H
* Decline in catalog-related expenses due to decrease in catalog circulation and average paper costs
- Decline in personnel expenses due to decrease in overtime and in subsidiary employees
Cuts to various expenses -526


We have lowered our sales forecast by $5.4 \%$ to 139,400 million yen in light of 2Q results and recent trends.

* We lower our initial operating income forecast for 2 H as a focus on product supply is expected to cause an increase over 1 H of valuation losses and the cost-of-sales ratio, and because sales promotion measures to capture new customers up through Fiscal 2011 will cause an increase in SG\&A expenses. Still, we raise our initial full-year forecast to 2,700 million yen.



## Projected Net Sales by Business Segment for Fiscal 2010



## 2Q Fiscal 2010

## Internet Sales, and Number of Stores and Sales

## Internet Sales

(Millions of yen)


[^2]Number of Stores and Sales


[^3]

* Rapid delivery ratio: The ratio of products in stock that are available for immediate delivery.
* Delivery-to-order ratio = number of deliveries / number of orders.
* Direct transaction: Our own SPA transactions that are not via trading companies.
* Inventories: Inventories of catalog products at the end of June


## Dividend and Date of Earnings Announcements

Senshukai has consistently maintained a dividend payout ratio of $\mathbf{3 0 \%}$ as part of its shareholder return policy.
Taking into account $2 Q$ results and revised estimates for fiscal 2010, as well as future business developments and our dividend policy of returning profits to shareholders, the Company plans 2Q dividend of 6 yen per share and year-end dividend of 6 yen per share, for a total annual dividend of 12 yen. This is basically in line with the Company's initial plan.

Date of earnings announcements for Fiscal 2010

```
Earnings for third quarter of Fiscal }201
Earnings for Fiscal }201
Presentation for earnings for Fiscal }201
```

```
February 3, }2011\mathrm{ (Thursday)
```

February 3, }2011\mathrm{ (Thursday)
February 4, }2011\mathrm{ (Friday)

```
    February 4, }2011\mathrm{ (Friday)
```

The forward-looking statements contained in this earnings presentation are based on information that was available at the time. These forward-looking statements are subject to factors such as assumptions and risks that are known to exist or that may occur in the future.
Any of these factors that are subject to change, or other risk factors could cause the actual results and operating performance to be significantly different to the forecasts presented here.


[^0]:    *Large campaigns: Plus One Campaign (February) Mohitorisama Campaign (May)

[^1]:    *Dears Brain: subsidiary operates the wedding business

[^2]:    Via catalog: Customer reads a catalog then purchases by Internet, entering catalog number

    - Internet only: Customer makes purchase by putting product into online shopping cart

[^3]:    - Currently examining future store openings of Kurasu Fuku

