# Senshukai Co., Ltd. Sec ond Quarter of Fiscal 2009 Eamings Presentation 

I uly 30, 2009

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## 2Q Fiscal 2009 Consolidated Results Highlights



## Consolidated Results of Operations for 2Q Fiscal 2009 （YoY Comparison）

（Millions of yen）

|  | $\begin{gathered} 2 Q \\ \text { Fiscal } 2008 \end{gathered}$ | Comparison to Net Sales | $\begin{gathered} 2 Q \\ \text { Fiscal } 2009 \end{gathered}$ | Comparison to Net Sales | Difference | $\begin{gathered} \text { YoY } \\ \text { Change \% } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 79，211 | － | 76，308 | － | －2，903 | －3．7\％ |
| Cost of Sales | 40，898 | 51．6\％ | 40，510 | 53．1\％ | －388 | －0．9\％ |
| Gross Profit | 38，312 | 48．4\％ | 35，797 | 46．9\％ | －2，515 | －6．6\％ |
| SG\＆A Expenses | 36，914 | 46．6\％ | 36，272 | 47．5\％ | －642 | －1．7\％ |
| Operating Income | 1，398 | 1．8\％ | －474 | －0．6\％ | －1，872 | － |
| Ordinary Income | 313 | 0．4\％ | 1，064 | 1．4\％ | ＋751 | 239．7\％ |
| Net Income | －510 | －0．6\％ | 733 | 1．0\％ | ＋1，243 |  |

## Consolidated Balance Sheet for 2Q Fiscal 2009

| Accounts | $\begin{gathered} \text { Dec. 31, } \\ 2008 \end{gathered}$ | $\begin{gathered} \text { Jun. 30, } \\ 2009 \end{gathered}$ | Difference | Remarks（Millions of yen） |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| Current assets | 49，998 | 45，710 | －4，288 | Inventories：promoted a policy of inventory reduction Accounts receivable－other：declined due to lower sales |
| Fixed assets | 54，060 | 53，592 | －468 | Decrease in investments and other assets |
| Total assets | 104，059 | 99，302 | －4，756 |  |
| Liabilities |  |  |  |  |
| Current liabilities | 54，153 | 38，449 | －15，703 | Forward exchange contracts：declined due to cancellation of derivative contracts and weaker yen <br> Short－term bank loans：shift to long－term bank loans and bonds |
| Long－term liabilities | 5，631 | 14，666 | ＋9，034 | Increase in long－term bank loans and bonds |
| Total liabilities | 59，784 | 53，115 | －6，669 |  |

Net Assets

| Shareholders＇equity | 54，830 | 55，142 | ＋312 | Booked a net income |
| :---: | :---: | :---: | :---: | :---: |
| Valuation and translation adjustments | －10，584 | －8，973 | ＋1，611 | Impacted by deferred hedge gains（losses） |
| Minority interests | 29 | 17 | －11 |  |
| Total net assets | 44，274 | 46，186 | ＋1，912 |  |
| Total liabilities and net assets | 104，059 | 99，302 | －4，756 |  |

Trends in the Sales for the First Half（YoY Comparison） （Monthly and YTD）
－Consolidated Sales（monthly）

－Consolidated Sales（YTD）
（Millions of yen）

－Spring and summer merchandise off to solid start in January，but sales slumping since February as consumers hold off on purchases．

## Net Sales by Business Segment for Fiscal 2009 （YoY Comparison）

（Millions of yen）


■ Sales increased in the＂other businesses＂as Dears Brain Inc．was made a consolidated subsidiary．

## Current Situation of Catalog Business

|  | $\begin{gathered} 2 Q \\ \text { Fiscal } 2008 \end{gathered}$ | $\begin{gathered} 2 Q \\ \text { Fiscal } 2009 \end{gathered}$ | Difference |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Sales （Millions of yen） | 67，560 | 62，758 | －4，801 |  |
| Semi－annual number of active customers （10，000 members） | 282 | 260 | －22 |  |
| Average sales per customer （Yen） | 12，989 | 12，580 | －409 |  |
| Semi－annual order frequency （Times） | 2.0 | 2.1 | ＋0．1 | Order frequency increased |
| Catalog circulation （10，000 volume） | 5，210 | 5，054 | －156 | Declined due to online shift and more efficient catalog distribution |

## Current Situation of Hanpukai Business

## Rebuilding of the Hanpukai Business

## Office vending box business <br> (Choko Tabe BOX )

As of June 30: about 20,000 boxes
Approximately $65 \%$ of these are in offices that are not hanpukai (monthly delivery) program members. Efforts to attract new hanpukai and catalog subscribers have so far resulted in 700 new memberships.


## Current Situation of Other Businesses

（Millions of yen）

| Net Sales | $\begin{gathered} 2 Q \\ \text { Fiscal } 2008 \end{gathered}$ | $2 Q$ <br> Fiscal 2009 | Difference |  |
| :---: | :---: | :---: | :---: | :---: |
| B－to－B Operations | 3，219 | 2，856 | －363 | $4{ }^{\text {Sampling and gift }}$ catalogs declined |
| Storefront business （excluding outlet） | 288 | 416 | ＋128 | 4 Opening of KurasuFuku stores |
| Pet First Co．，Ltd． | 782 | 754 | －27 |  |
| Dears Brain Inc． | － | 3，275 | ＋3，275 | We booked sales from |
| Others | 1，112 | 607 | －504 | Lower sales at B•B•S Co．，Ltd． |
| Total | 5，402 | 7，911 | ＋2，509 |  |

## Overview of Cost－of－Sales Ratio and SG\＆A Expenses

－Cost－of－sales Ratio（Consolidated）

－Catalog Business：Higher valuation losses （up approx．$¥ 1.9 \mathrm{bn}$ YoY）
－Increase due to change in the valuation of inventories
－Increase due to the growth in inventories from bargain sales in the previous fiscal year
－SG\＆A Expenses（Consolidated）


## 2Q Fiscal2008 2Q Fiscal 2009

－Decrease in packing and freight due to improvement of delivery－to－ order ratio
－Lower printing costs due to decrease in catalog circulation and the number of pages
■ Increase in labor costs due to increase in consolidated subsidiaries
■ Increase in depreciation due to new stores，headquarters and systems．

# 2. Highlights and Results Compared to Initial Targets for Second Quarter of Fiscal 2009 

Results Compared to Initial Targets for 2Q Fiscal 2009
（Millions of yen）

|  | 2Q Fiscal 2009 <br> Initial Targets | Comparison to Net Sales | 2Q Fiscal 2009 Results | Comparison to Net Sales | Difference | Progress <br> Indicator \％ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 82，000 | － | 76，308 | － | －5，692 | －6．9\％ |
| Cost of Sales | 42，090 | 51．3\％ | 40，510 | 53．1\％ | －1，580 | －3．8\％ |
| Gross Profit | 39，910 | 48．7\％ | 35，797 | 46．9\％ | －4，113 | －10．3\％ |
| SG\＆A Expenses | 38，610 | 47．1\％ | 36，272 | 47．5\％ | －2，338 | －6．1\％ |
| Operating Income | 1，300 | 1．6\％ | －474 | －0．6\％ | －1，774 | － |
| Ordinary Income | 1，400 | 1．7\％ | 1，064 | 1．4\％ | －336 | －23．9\％ |
| Net Income | 970 | 1．2\％ | 733 | 1．0\％ | －237 | －24．4\％ |

## Breakdown of Changes in Cost－of－Sales Ratio and SG\＆A Expenses （Comparison to initial budget）

－Cost－of－sales Ratio
Increase in cost－of－sales ratio in line with higher valuation losses and higher bargain sales from catalogs， websites and fax
－SG\＆A Expenses

（Millions of yen）
Packing and freight－688
Sales promotion expenses－390
Catalog－related expenses－290
Labor costs－228
Rent－103
Other expenses－639
－2，338
－Cut each costs

## Highlights from First Half of Fiscal 2009 (1)

## Developments in our Chinese Mail-Order Business



Chinese mail-order subsidiary Shanghai Senshu Merchant and Commerce Co., Ltd. opened Belle Maison Kurasu Fuku store on January 17.


## Highlights from Second Quarter of Fiscal 2009 （2）

Senshukai a participant in eco－point program！
－Consumers can exchange eco－points for：
（1）Belle Maison gift certificates
（2）Belle Maison delicacies from all over Japan
（3）Belle Maison eco－friendly goods


## Established K．Sense



K．Sens


■ Joint venture with Kadokawa group subsidiary Kadokawa SS Communications Inc．
Operating mail－order and marketing businesses targeting seniors，leveraging monthly magazine Mainichi ga Hakken（Everyday Brings a New
Discovery）subscriber base of around 110,000 ．
～Aiming for 5 billion yen in sales three years from now．

# 3. Progress on the Medium-Term Management Plan (Fiscal 2008-2010) 

## Promotion of Channel Mix（Internet Sales，Number of Stores and Sales）



## SCM Promotion（Status of Each Indicator）

|  | 2Q Fiscal 2008 Results | Degree of Improvement | 2Q Fiscal 2009 Results | Improved |
| :---: | :---: | :---: | :---: | :---: |
| Rapid delivery ratio | 77．7\％ |  | 85．9\％ |  |
| Delivery－to－order ratio | 143．3\％ |  | 126．8\％ |  |
| Import ratio | 71．3\％ |  | 70．2\％ |  |
| Direct transaction ratio | 21．4\％ | $>$ | 19．4\％ |  |
| Inventory turnover | 3.9 times |  | 4.2 times |  |
| Inventories | $¥ 18.2$ billion |  | $¥ 16.0$ billion |  |

＊Rapid delivery ratio：The ratio of products in stock that are available for immediate delivery
＊Delivery－to－order ratio＝number of deliveries／number of orders
＊Direct transaction：Our own SPA transactions that are not via trading companies
＊Inventories：Annual average of inventories of catalog products

## 4. Consolidated Outlook for Fiscal 2009

Consolidated Earnings Forecasts for Fiscal 2009 (YoY Comparison)

|  | Fiscal 2008 | Comparison to Net Sales | (Millions of yen) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Fiscal 2009 | Comparison to Net Sales | Difference | $\begin{gathered} \text { YoY } \\ \text { Change \% } \end{gathered}$ |
| Net Sales | 158,285 | - | 152,480 | - | -5,805 | -3.7\% |
| Cost of Sales | 81,912 | 51.7\% | 79,201 | 51.9\% | -2,711 | -3.3\% |
| Gross Profit | 76,373 | 48.3\% | 73,278 | 48.1\% | -3,095 | -4.1\% |
| SG\&A Expenses | 73,960 | 46.8\% | 72,178 | 47.3\% | -1,782 | -2.4\% |
| Operating Income | 2,413 | 1.5\% | 1,100 | 0.7\% | -1,313 | -54.4\% |
| Ordinary Income | -4,553 | -2.9\% | 2,100 | 1.4\% | +6,653 | - |
| Net Income | -6,271 | -4.0\% | 1,510 | 1.0\% | +7,781 | - |

## Important Projects on Fiscal 2009 Agenda

## Improved profits in second half

Reducing catalogs in circulation
Optimizing number of catalogs sent to each customer
Aiming to reduce circulation by 6 million: from 43 million to 37 million
$\square$ Cutting printing paper costs (9\% reduction year-on-year)

## Revamp of Belle Maison business

Looking to improve catalog business operating income!

Seeking improved cost structure through detailed review of present operations

- Formed project teams to implement marketing, product management, and supply chain management reforms

New e-commerce business

Aiming for e-commerce framework that transcends current Belle Maison business model


## Established e-commerce development section in Tokyo Business Division on July 1

Seeking framework that goes beyond Belle Maison model
(1) Building business model that creates customer value
(2) Aiming to provide services offered nowhere else

## Projected Net Sales by Business Segment for Fiscal 2009 <br> （YoY Comparison）

（Millions of yen）

－We expect lower sales in the hanpukai and catalog businesses，and an increase in sales in the＂other businesses＂due to a contribution from Dears Brain Inc．

## 5．Others

## Dividend and Date of Earnings Announcement

- Senshukai has consistently maintained a dividend payout ratio of $30 \%$ as part of its shareholder return policy. Senshukai had initially planned to pay a total annual dividend of 17 yen per share. However, the Company regrets to announce that it has reduced the 2 Q dividend to 6 yen per share and anticipates a lower year-end dividend of 6 yen per share, for a total annual dividend of 12 yen. The change takes into account 2 Q results and downwardly revised estimates for fiscal 2009, as well as future business developments and our dividend policy of returning profits to shareholders.
The total annual dividend represents an expected dividend payout ratio for the group of $37 \%$.
- Date of earnings announcements for Fiscal 2009
- Third quarter of Fiscal 2009
- Fiscal 2009
$\checkmark$ Earnings presentation

October 23, 2009 (Friday)
January 28, 2010 (Thursday)
January 29, 2010 (Friday)

* The forward-looking statements contained in this earnings presentation are based on information that was available at the time. These forward-looking statements are subject to factors such as assumptions and risks that are known to exist or that may occur in the future. Any of these factors that are subject to change, or other risk factors could cause the actual results and operating performance to be significantly different to the forecasts presented here.

