

(65)

Financial Report for Fiscal Year 2010 (Ended December 31, 2010)

| | | February 3, 2011 | | | | | |
|-------------------|--|--|--|--|--|--|--|
| Company name: | Senshukai Co., Ltd. | Stock exchanges: Tokyo and Osaka, First Sections | | | | | |
| Stock code: | 8165 | URL: http://www.senshukai.co.jp | | | | | |
| Representative: | ve: Mr. Michio Tanabe, President and Representative Director | | | | | | |
| Inquiries: | Mr. Kiichi Tagawa, Senior Managing Directo | or | | | | | |
| | Tel: +81-6-6881-3100 | | | | | | |
| Scheduled date of | Scheduled date of annual general meeting of shareholders: March 30, 2011 | | | | | | |
| Scheduled date of | payment of dividend: March 31, 2011 | | | | | | |

Scheduled date of filing of Annual Security Report: March 31, 2011

(All amounts are rounded down to the nearest million yen) 1. Consolidated Financial Results for Fiscal Year 2010 (January 1, 2010 – December 31, 2010)

(1) Consolidated operating results

(Percentages represent changes from the same period of the previous fiscal year)

| | Net sales | | Operating inc | ome | Ordinary inco | ome | Net income | |
|------------------|-----------------|-------|-----------------|-----|-----------------|-----|-----------------|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal Year 2010 | 136,859 | (7.1) | 3,422 | - | 3,167 | - | 2,037 | - |
| Fiscal Year 2009 | 147,292 | (6.9) | (2,405) | - | (1,410) | - | (3,811) | - |

| | Net income per share | Diluted net income per share | Return on equity | Ordinary income to total assets | Operating income to net sales |
|------------------|-------------------------|------------------------------|------------------|---------------------------------|----------------------------------|
| | Yen | Yen | % | % | % |
| Fiscal Year 2010 | 47.04 | - | 5.3 | 3.5 | 2.5 |
| Fiscal Year 2009 | (84.18) | - | (9.3) | (1.4) | (1.6) |

Reference: Equity in earnings (losses) of affiliates (million yen) Fiscal Year 2010: 48 Fiscal Year 2009:

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------------|----------------------|-------------------|-------------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| Fiscal Year 2010 | 90,086 | 39,411 | 43.7 | 909.99 |
| Fiscal Year 2009 | 91,837 | 37,906 | 41.3 | 874.89 |
| Reference: Shareholders' e | equity (million yen) | Fiscal Year 2010: | 39,411 Fiscal Yea | ar 2009: 37,892 |

(3) Consolidated cash flows

| | Cash flows from | Cash flows from | Cash flows from | Cash and cash equivalents | |
|------------------|----------------------|----------------------|----------------------|---------------------------|--|
| | operating activities | investing activities | financing activities | at end of period | |
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen | |
| Fiscal Year 2010 | 9,585 | (1,094) | (6,417) | 10,855 | |
| Fiscal Year 2009 | 521 | (1,141) | 1,035 | 8,795 | |

2. Dividends

| | | Div | idend per s | hare | | Total dividends | Payout ratio | Dividend on equity |
|---------------------------------|--------|--------|-------------|----------------|-------|-----------------|----------------|--------------------|
| | 1Q-end | 2Q-end | 3Q-end | 3Q-end Yearend | | (total) | (consolidated) | (consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Fiscal Year 2009 | - | 6.00 | - | 0.00 | 6.00 | 280 | - | 0.7 |
| Fiscal Year 2010 | - | 6.00 | - | 8.00 | 14.00 | 606 | 29.8 | 1.6 |
| Fiscal Year 2011 (forecasts) | - | 7.00 | - | 7.00 | 14.00 | | 30.3 | |

3. Consolidated Outlook for Fiscal Year 2011 (January 1, 2011 – December 31, 2011)

(Percentages represent changes from the same period of the previous fiscal year)

| | Net sales | | Operating income | | Ordinary inc | ome | Net incom | Net income per share | |
|----------------------|-----------------|-------|------------------|--------|-----------------|--------|-----------------|----------------------|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| 2Q 2011 (cumulative) | 69,000 | (0.9) | 1,200 | (41.7) | 1,600 | (20.4) | 1,100 | (24.2) | 25.40 |
| Full Year 2011 | 137,500 | 0.5 | 2,000 | (41.6) | 2,700 | (14.8) | 2,000 | (1.8) | 46.18 |

4. Other

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in changes in scope of consolidation): None

Newly added: -Excluded: -

- (2) Changes in accounting principles, procedures and presentation methods for preparation of consolidated financial statements
 - 1) Changes caused by revision of accounting standards: Yes
 - 2) Other changes: None
 - Note: Please refer to "Changes in Significant Accounting Policies for the Preparation of Consolidated Financial Statements" on page 24 for further information.

(3) Number of shares outstanding (common shares)

| 1) Number of shares outstandi | ng at end of period (includir | ng treasury stock) | | |
|--------------------------------|-------------------------------|------------------------------|-------------------------------|----------|
| Fiscal Year 2010: | 47,630,393 shares | Fiscal Year 2009: | 47,630,393 shares | |
| 2) Number of treasury stock as | t end of period | | | |
| Fiscal Year 2010: | 4,320,645 shares | Fiscal Year 2009: | 4,319,385 shares | |
| Note: Plage refer to "Per She | ra Information" on page 22 t | for the number of charge use | d in colculating consolidated | . |

Note: Please refer to "Per Share Information" on page 32 for the number of shares used in calculating consolidated net income per share.

(Reference) Summary of Non-consolidated Financial Results

1. Non-consolidated Financial Results for Fiscal Year 2010 (January 1, 2010 – December 31, 2010)

(1) Non-consolidated operating results (Percentages represent changes from the same period of the previous fiscal year)

| | Net sales | | Operating income | | Ordinary income | | Net income | |
|------------------|-----------------|----|------------------|---|-----------------|---|-----------------|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| Fiscal Year 2010 | 125,966 (8.0 |)) | 2,953 | - | 2,867 | - | 1,506 | - |
| Fiscal Year 2009 | 136,941 (9.1 |) | (2,347) | - | (617) | - | (3,664) | - |

| | Net income per share | Diluted net income per share |
|------------------|----------------------|------------------------------|
| | Yen | Yen |
| Fiscal Year 2010 | 34.79 | - |
| Fiscal Year 2009 | (80.95) | - |

(2) Non-consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|-------------------------|------------------------|-------------------|-----------------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| Fiscal Year 2010 | 84,552 | 38,820 | 45.9 | 896.34 |
| Fiscal Year 2009 | 87,757 | 37,814 | 43.1 | 873.08 |
| Reference: Shareholders | ' equity (million yen) | Fiscal Year 2010: | 38,820 Fiscal Year 20 | 09: 37,814 |

Reference: Shareholders' equity (million yen)

Fiscal Year 2010: 38,820

2. Non-consolidated Outlook for Fiscal Year 2011 (January 1, 2011 – December 31, 2011)

(Percentages represent changes from the same period of the previous fiscal year)

| | Net sales | | Operating income | | Ordinary inco | ome | Net incom | Net income per share | |
|----------------------|-----------------|-------|------------------|--------|-----------------|--------|-----------------|-------------------------|-------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| 2Q 2011 (cumulative) | 61,700 | (4.1) | 1,000 | (44.5) | 1,450 | (24.7) | 1,200 | (23.8) | 27.71 |
| Full Year 2011 | 122,500 | (2.8) | 1,600 | (45.8) | 2,300 | (19.8) | 2,000 | 32.7 | 46.18 |

* Cautionary statement with respect to forward-looking statements

The above projections are based on information available at the time of release of this report. Actual results could differ significantly from these projections due to a variety of factors. For further details regarding the projections, please refer to page 8.

1. Operating Results

(1) Analysis of Operating Results

Overview

In the fiscal year under review, the Japanese economy showed some signs of improvement as the government's economic stimulus measures boosted consumption and growing demand in emerging markets triggered a recovery in exports, but conditions remained harsh overall as the employment environment deteriorated and household incomes remained stagnant. In the retail industry, personal consumption continued to stagnate as consumers increasingly adopted a "thrifty" and "defensive" stance toward spending. In the mail-order industry, online competition intensified due to the entry of new online mail-order firms. The future outlook remains uncertain in our view because the intensely competitive environment has created more price competition, and prompted consumers to become more selective regarding products and services.

In this environment, the Senshukai Group pushed forward with the core strategies of its medium-term management plan which concluded in Fiscal Year 2010, the fiscal year under review.

However, net sales in the current fiscal year significantly declined 7.1% year-over-year to 136,859 million yen from the previous fiscal year.

In terms of profits, despite the decline in sales, operating income improved to 3,422 million yen in the current fiscal year under review, compared with operating loss of 2,405 million yen in the previous fiscal year, due to a decline in the cost ratio on a decline in loss on valuation of inventories, a decline in catalog expenses from the migration of users to online shopping, and a significant reduction in administration expenses from more efficient use of expenses. Ordinary income improved to 3,167 million yen in the current fiscal year, compared with ordinary loss of 1,410 million yen in the previous fiscal year, due to foreign exchange losses among other factors. Net income improved to 2,037 million yen in the current fiscal year, compared with net loss of 3,811 million yen in the previous fiscal year, due to loss on valuation of investment securities, loss on sales of investment securities, and impairment loss.

Segment information

(Mail-order Business)

Consolidated sales in the mail-order business, which comprises the catalog and the *hanpukai* businesses, decreased 9.7% year-over-year to 118,227 million yen in the current fiscal year. Operating income improved to 2,898 million yen, compared with operating loss of 2,285 million yen in the previous fiscal year, due to a rise in the gross profit margin from a decline in valuation losses, and a reduction in SG&A expenses.

1) Catalog business

The catalog business provides customers with a variety of lifestyle ideas and offers original Senshukai products through 18 different catalogs.

Senshukai reorganized some catalogs including "sumutoco" and "Remie style," and launched some new catalogs including "men's kurasufuku" and "Otona no Fuku," and also made various efforts to boost sales such as by opening new sales channels via the iPad and Wii. Also, net sales over the Internet only* increased. However, overall sales in the catalog business declined year-over-year. As a result, consolidated sales in the catalog business decreased 9.4% year-over-year to 108,321 million yen in the fiscal year under review. (*net sales over the Internet only: Customer makes purchase by putting product into online shopping cart.)

2) Hanpukai business

The *hanpukai* business employs an original, unique sales model differing from other mail-order companies whereby goods are delivered monthly to all group and individual members, mainly working women.

Consolidated sales in the *hanpukai* business declined 12.8% year-over-year to 9,905 million yen due to weak sales of new products and a decline in members.

(Other Businesses)

The "other businesses" segment consists of the services business which primarily offers travel and credit card services, the storefront business, the pet business, the corporates business which provides products and services to corporations, and the bridal business operated by Dears Brain Inc. Consolidated sales in the "other businesses" segment increased 14.1% year-over-year to 18,632 million yen due to an increase in contract sales in the corporates business and an increase in weddings in the bridal business. Consequently, operating income improved to 457 million yen, compared with operating loss of 190 million yen in the previous fiscal year.

(2) Analysis of Financial Position

(Balance sheet position)

Assets totaled 90,086 million yen at the end of the current fiscal year, down 1,750 million yen from the end of the previous fiscal year.

Current assets increased 539 million yen to 42,656 million yen. The main factors were decrease of 3,886 million yen in notes and accounts receivable-trade, and increases of 2,242 million yen in cash and deposits, 1,633 million yen in merchandise and finished goods and 1,379 million yen in accounts receivable-other. Noncurrent assets decreased 2,289 million yen to 47,430 million yen, mainly due to an increase of 324 million yen in intangible assets, and decreases of 834 million yen in property, plant and equipment and 1,780 million yen in investments and other assets.

Current liabilities decreased 2 million yen to 41,318 million yen. The main factors were decrease of 2,886 million yen in short-term loans payable, and increases of 997 million yen in notes and accounts payable-trade and 568 million yen in other. Noncurrent liabilities decreased 3,252 million yen to 9,356 million yen, mainly due to decreases in bonds payable of 766 million yen and long-term loans payable of 2,486 million yen.

Net assets increased 1,504 million yen to 39,411 million yen. The main factor was increase in retained earnings of 1,827 million yen. Consequently, the equity ratio was 43.7%.

(Cash flow position)

The balance of cash and cash equivalents at the end of the current fiscal year was 10,855 million yen, an increase of 2,060 million yen from the end of the previous fiscal year.

Operating activities provided net cash of 9,585 million yen (net cash provided of 521 million yen in the previous fiscal year). The main contributing factors were a 4,035 million yen decrease in notes and accounts receivable-trade, depreciation and amortization of 2,404 million yen and income before income taxes and minority interests of 1,874 million yen. Negative factor included a 1,419 million yen increase in inventories.

Investing activities used net cash of 1,094 million yen (net cash used of 1,141 million yen in the previous fiscal year). The main cash inflows were a 700 million yen proceeds from redemption of investment securities and a 410 million yen proceeds from sales of investment securities. The main cash outflows were 1,428 million yen for the purchase of intangible assets, and 1,244 million yen for the purchase of property, plant and equipment.

Financing activities used net cash of 6,417 million yen (net cash provided of 1,035 million yen in the previous fiscal year). The main cash inflow was a 600 million yen proceeds from long-term loans payable, while cash outflows include a 3,000 million yen decrease in short-term loans payable, a repayment of long-term loans payable of 2,973 million yen and redemption of bonds of 766 million yen.

| | Fiscal Year 2008 | Fiscal Year 2009 | Fiscal Year 2010 | |
|---------------------------------------|-----------------------|-----------------------|-----------------------|--|
| | (As of Dec. 31, 2008) | (As of Dec. 31, 2009) | (As of Dec. 31, 2010) | |
| Equity ratio (%) | 42.5 | 41.3 | 43.7 | |
| Equity ratio based on fair value (%) | 31.7 | 22.3 | 23.9 | |
| Average debt repayment period (years) | 3.7 | 35.1 | 1.3 | |
| Interest coverage ratio (times) | 23.6 | 1.9 | 33.7 | |

Notes: 1. Cash flow indices are calculated, using consolidated financial figures, as follows:

The equity ratio is shareholders' equity divided by total assets.

The equity ratio based on fair value is market capitalization divided by total assets.

The average debt repayment period is interest-bearing debt divided by the quantity of operating cash flows.

The interest coverage ratio is operating cash flows divided by interest payments.

- 2. Market capitalization is calculated by multiplying the closing share price at the end of the period by the number of shares issued and outstanding at the end of the period, excluding treasury stock.
- 3. Interest-bearing debt represents all liabilities shown on the consolidated balance sheets that incur interest.
- 4. Operating cash flows and interest payments represent net cash provided by (used in) operating activities and interest expenses paid, respectively, on the consolidated statements of cash flows.

(3) Basic Policy Regarding Distribution of Earnings and Dividends in the Current and Next Fiscal Years

The Group's basic policy is to strengthen the business foundation while maintaining stable dividends, taking into consideration the payout ratio, and ensuring a fair distribution of earnings to shareholders.

Specifically, the Group's policy regarding the distribution of earnings to shareholders is to strive continuously for a payout ratio of 30% on a consolidated basis. The Group will use internal reserves to invest in the development of new businesses for the medium to long term, to promote the rationalization of existing businesses, to improve the soundness of its financials, and to generally further strengthen its competitiveness and operations. Based on the aforementioned policies and in light of the recent trend in earnings, the Group intends to raise its planned yearend dividend payment by 2 yen per share, from 6 yen per share to 8 yen per share. This translates into a total annual dividend of 14 yen per share, comprised of a yearend dividend of 8 yen per share and an interim dividend of 6 yen per share.

Regarding dividends in Fiscal Year 2011, we plan to pay a total annual dividend of 14 yen per share comprised of an interim dividend of 7 yen per share and a yearend dividend of 7 yen per share.

(4) Business Risks

1) Economic situation in manufacturing countries

The majority of products sold by the Senshukai Group are imported from China and other Asian countries. Consequently, political and economic conditions in these countries, as well as the occurrence of natural disasters, could significantly and adversely affect the Group's operating results and financial position.

2) Exchange rate fluctuation

Some products handled in the mail-order business, the Senshukai Group's mainstay business, are imported and denominated in foreign currencies. Although Senshukai employs forward exchange contracts and other hedging devices to reduce the risk associated with exchange rate fluctuations, large fluctuations could significantly and adversely affect the Group's operating results and financial position.

3) Risks associated with personal information leaks

Senshukai and some subsidiaries handle personal information subject to Japan's Personal Information Protection Law. The Senshukai Group adheres to all relevant laws, has assigned a Customer Information Management Officer to prevent information leaks and strengthened internal control systems. Furthermore, Senshukai obtained the Privacy Mark certification.

However, in the unlikely event that personal information handled by the Senshukai Group leaks, this could damage public trust and the corporate image, thereby significantly and adversely affect the Group's operating results and financial position.

4) Risks associated with natural disasters

Natural disasters or other unexpected events that disrupt the order processing or shipment operations of the Senshukai Group's mainstay mail-order business could significantly affect. To minimize these risks, Senshukai has established a backup system, bolstered the earthquake resistance of its facilities, and moved to diversify its distribution centers. We have also established a Crisis Management Committee and formulated rules applicable to emergencies. Nevertheless, damage to Senshukai facilities and disruptions to order processing or shipment operations resulting from a major disaster could significantly and adversely affect the Group's operating results and financial position.

5) System risk

The Senshukai Group's computer system could be negatively impacted by a variety of factors including earthquakes, typhoons, floods, hardware or software trouble, terrorism, and cyber-terror. Trouble that requires an inordinate amount of time to restore the system could significantly and adversely affect the Group's operating results and financial position since almost all operations at Senshukai are processed by computer.

6) Legal and regulatory risk

The Senshukai Group's mainstay business, the mail-order business, is governed by laws including the Law Against Unjustifiable Premiums and Misleading Representations ("Premiums and Representations Law"), the Special Products Trading Law, the Pharmaceutical Law, and the Product Liability Law. The Company is thorough in educating employees, and establishing an administrative and compliance structure, to ensure strict compliance with all laws and regulations. If the event those compliance-related problems were to emerge, however, this could impair the corporate image, thereby significantly and adversely affect the Group's business and operating results.

7) Risks related to unfavorable weather

Cool summers, warm winters, long rainy seasons, and other unusual and unfavorable weather could impact demand and sales in the Senshukai Group's mainstay mail-order business, significantly and adversely affect the Group's operating results.

8) Risks associated with volatility in raw materials prices

The Senshukai Group's mainstay business, the mail-order business, uses paper for catalog printing, and a greater than expected increase in the price of paper, pulp, and other raw materials, as well as price hikes by transportation companies that deliver the Group's products to reflect surging crude oil prices, could significantly and adversely affect the Group's operating results.

9) Risks associated with share price fluctuation

The Senshukai Group holds marketable shares, primarily those of its business partners, which means it is subject to risks associated with share price fluctuation. Trends in share prices could significantly and adversely affect the Group's operating results and financial position.

10) Risks related to product safety

The Group complies with all applicable laws and regulations regarding the products it supplies, and has established even stricter guidelines and regulations which the entire Group follows to improve the quality of its products. Nevertheless, the possibility exists that in the future safety or labeling problems could emerge regarding products the Group sells or in its advertising language. The emergence of such problems could cause the Group to book large costs and the decline in its image could lower its sales. This could adversely affect the Group's operating results and financial position.

11) Forward-looking statements

All forward-looking statements in the "Business Risks" section are based on the judgement of the Senshukai Group as of the presentation date (February 3, 2011) of this financial report for Fiscal Year 2010.

(5) Outlook for Fiscal Year 2011

Senshukai sees increasing uncertainty going forward as the economic recovery appears to be pausing. We have begun to see some positive signs regarding personal consumption due to improvements in income conditions, but we believe it will take more time for a full recovery. Overall, we believe the business environment remains unpredictable.

For the new fiscal year, Senshukai forecasts net sales of 137,500 million yen, roughly on a par with previous year's level, due to the harsh outlook for consumption. Senshukai expects an increase in the cost ratio due to surging raw materials costs, an increase in labor costs in China, and a rise in valuation losses in the wake of efforts to boost inventories to enhance the product supply ratio. In fiscal year 2011, the first year of our new medium-term management plan, we will work to capture new members through the implementation of new promotional campaigns, and to build a structure for the further strengthening and expansion of the Internet business, to solidify our business foundation. As a result, we forecast operating income of 2,000 million yen, ordinary income of 2,700 million yen, and net income of 2,000 million yen.

| Consolidated | | | | (Million yen) |
|-----------------------------|-----------|------------------|-----------------|---------------|
| | Net sales | Operating income | Ordinary income | Net income |
| Fiscal Year 2011 (forecast) | 137,500 | 2,000 | 2,700 | 2,000 |
| Fiscal Year 2010 (results) | 136,859 | 3,422 | 3,167 | 2,037 |
| Change (%) | 0.5 | (41.6) | (14.8) | (1.8) |

| Non-consolidated | | | | (Million yen) |
|-----------------------------|-----------|------------------|-----------------|---------------|
| | Net sales | Operating income | Ordinary income | Net income |
| Fiscal Year 2011 (forecast) | 122,500 | 1,600 | 2,300 | 2,000 |
| Fiscal Year 2010 (results) | 125,966 | 2,953 | 2,867 | 1,506 |
| Change (%) | (2.8) | (45.8) | (19.8) | 32.7 |

* The above projections are based on information available at the time of release of this report. Actual results could differ from projections due to a variety of factors.

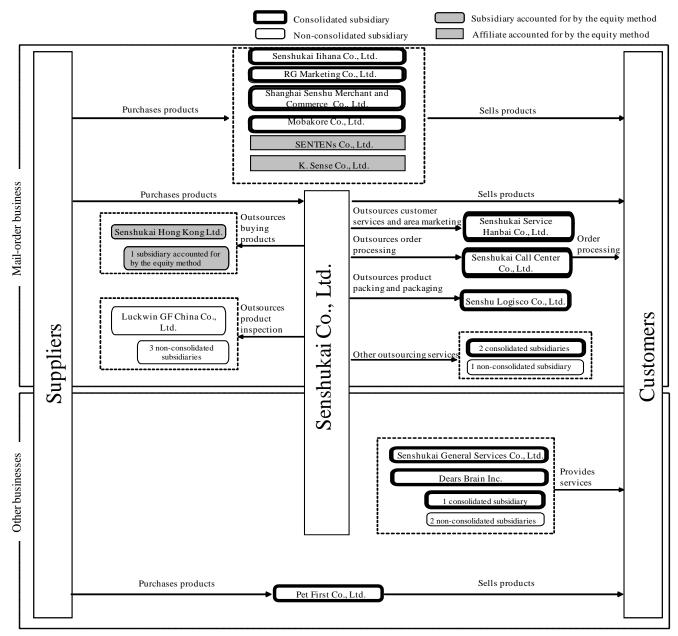
2. Group Organization

The Senshukai Group comprises the parent company, 22 subsidiaries, and 2 affiliates. Mail-order sales is the mainstay business, and other businesses include product sales, services, and transportation.

The following describes the position of each major business activity in the Group's operations and business segments.

| Segment | Major business activity | Company |
|------------|--------------------------------|--|
| Mail-order | Mail order | Senshukai Co., Ltd., Senshukai Service Hanbai Co., Ltd., |
| business | | Senshukai Iihana Co., Ltd., RG Marketing Co., Ltd., |
| | | Shanghai Senshu Merchant and Commerce Co., Ltd., |
| | | Senshukai Hong Kong Ltd., Luckwin GF China Co., Ltd., |
| | | SENTENs Co., Ltd., Mobakore Co., Ltd., K. Sense Co., Ltd., |
| | | and 7 other companies |
| | Order processing | Senshukai Call Center Co., Ltd. |
| | Transportation and warehousing | Senshu Logisco Co., Ltd. |
| Other | Product sales | Senshukai Co., Ltd., Pet First Co., Ltd. |
| businesses | Services | Senshukai Co., Ltd., Senshukai General Services Co., Ltd., |
| | | Dears Brain Inc., and 3 other companies |

Schematic of businesses



3. Management Policies

(1) Basic Management Policy

The Senshukai Group's corporate philosophy is to "contribute to society by providing customers with outstanding products and services."

Senshukai works together with its shareholders, customers, business partners, employees, and all other stakeholders to enhance corporate value and mutual prosperity.

(2) Key Performance Indicators

Our medium-term management plan (runs from Fiscal Year 2011 through Fiscal Year 2013) aims to maximize group strengths, and targets strong growth in existing core businesses and new businesses. Specifically, we target consolidated net sales of 160,000 million yen, and operating income of 6,400 million yen, by Fiscal Year 2013.

Going forward, we aim to enhance corporate value by increasing growth and improving the earnings structure.

(3) Medium- to Long-term Corporate Management Strategy and Issues

We have formulated a three-year medium-term management plan that ends in Fiscal Year 2013.

Basic Policies of the Medium-term Management Plan

- i. Create "New Belle Maison"
- We position *Belle Maison* as one strategic unit, and will separate its product development and marketing functions in order to quickly grasp and respond to market changes ahead of the competition, and to strengthen the development of original products that can "only be bought here" to create a *Belle Maison* that our customers view as necessary.

- To maintain the competitiveness of our Internet business, we will work to expand *Belle Maison Net* by transforming its mail-order infrastructure through the leveraging of strengths such as proprietary Internet website management and proprietary product development.

ii. Strengthen the Internet business

- We will enhance cooperation between *Belle Maison Net* and other Internet businesses to expand the product lineup and strategic sharing of customer assets, strengthen merchandising, further develop the organizational system, and maximize business synergies to strengthen the Internet business across the Group.

- At our subsidiaries, we will cultivate multiple specialty e-commerce websites that differ from *Belle Maison Net* to expand gross profits across the Group.

iii. Expand the bridal business

- We will continue to invest in the expansion of the bridal business, conducted by Dears Brain Inc., and strategically positioning "weddings" as an important source of information for our existing businesses, enhance cooperation within the Group to expand the customer base across the Group.

iv. Conduct high-quality, low-cost business operations

- We will conduct high-quality business operations in which the entire Group gets back to basics and prioritizes the supply of products and services to satisfy customers.

- We will implement across the Group low-cost business operations capable of flexibly responding to market changes.

(4) Other Important Business Matters

Not applicable.

4. Consolidated Financial Statements

(1) Consolidated Balance Sheets

| | Fiscal Year 2009 | (Million yen Fiscal Year 2010 |
|--|-----------------------|----------------------------------|
| | (As of Dec. 31, 2009) | (As of Dec. 31, 2010) |
| Assets | | |
| Current assets | | |
| Cash and deposits | *2 8,613 | *2 10,855 |
| Notes and accounts receivable-trade | 10,248 | 6,362 |
| Short-term investment securities | 182 | : |
| Merchandise and finished goods | 10,967 | 12,60 |
| Raw materials and supplies | 112 | 12 |
| Deferred tax assets | 545 | 1,18 |
| Accounts receivable-other | 7,568 | 8,94 |
| Other | 4,174 | 2,81 |
| Allowance for doubtful accounts | (294) | (241 |
| Total current assets | 42,117 | 42,65 |
| Noncurrent assets | | |
| Property, plant and equipment | | |
| Buildings and structures | *2 34,570 | *2 35,73 |
| Accumulated depreciation | (20,351) | (21,327 |
| Buildings and structures, net | 14,219 | 14,40 |
| Machinery, equipment and vehicles | 12,154 | 11,65 |
| Accumulated depreciation | (11,034) | (10,772 |
| Machinery, equipment and vehicles, net | 1,120 | 87 |
| Tools, furniture and fixtures | 3,136 | 3,04 |
| Accumulated depreciation | (2,080) | (2,18) |
| Tools, furniture and fixtures, net | 1,056 | 85 |
| Land | *4 11,078 | *4 10,94 |
| Construction in progress | 577 | |
| Other | - | 15 |
| Accumulated depreciation | - | (19 |
| Other, net | | 13 |
| Total property, plant and equipment | 28,052 | 27,21 |
| Intangible assets | | |
| Goodwill | 2,793 | 2,58 |
| Other | 2,756 | 3,29 |
| Total intangible assets | 5,549 | 5,87 |
| Investments and other assets | | |
| Investment securities | *1 9,378 | *1 7,76 |
| Long-term loans receivable | 631 | 58 |
| Lease and guarantee deposits | 1,673 | 1,72 |
| Deferred tax assets | 196 | 18 |
| Other | 4,449 | 4,27 |
| Allowance for doubtful accounts | (210) | (187 |
| Total investments and other assets | 16,118 | 14,33 |
| Total noncurrent assets | 49,720 | 47,43 |
| Total assets | 91,837 | 90,08 |

| | Fiscal Year 2009 | (Million yen) Fiscal Year 2010 |
|---|-----------------------|-----------------------------------|
| | (As of Dec. 31, 2009) | (As of Dec. 31, 2010) |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable-trade | 6,934 | 7,932 |
| Short-term loans payable | *2, *5 5,923 | *2 3,036 |
| Current portion of bonds | *2 766 | *2 766 |
| Accounts payable-other | 6,754 | 7,208 |
| Accounts payable-factoring | 13,707 | 13,548 |
| Accrued expenses | 1,983 | 2,32 |
| Income taxes payable | 271 | 468 |
| Accrued consumption taxes | 361 | 178 |
| Deferred tax liabilities | 2 | (|
| Provision for sales promotion expenses | 526 | 650 |
| Forward exchange contracts | 3,045 | 3,585 |
| Other | 1,043 | 1,612 |
| Total current liabilities | 41,321 | 41,313 |
| Noncurrent liabilities | | |
| Bonds payable | *2 4,052 | *2 3,28 |
| Long-term loans payable | *2 7,584 | *2 5,09 |
| Deferred tax liabilities | 1 | |
| Deferred tax liabilities for land revaluation | 756 | 72: |
| Provision for retirement benefits | 35 | 2' |
| Other | 178 | 22: |
| – Total noncurrent liabilities | 12,609 | 9,35 |
| Total liabilities | 53,930 | 50,67 |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 20,359 | 20,359 |
| Capital surplus | 21,038 | 21,038 |
| Retained earnings | 9,517 | 11,34 |
| Treasury stock | (2,774) | (2,775 |
| Total shareholders' equity | 48,140 | 49,96 |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | (1,013) | (928 |
| Deferred gains or losses on hedges | (2,044) | (2,342 |
| Revaluation reserve for land | (7,067) | (7,117 |
| Foreign currency translation adjustment | (122) | (167 |
| Total valuation and translation adjustments | (10,247) | (10,555 |
| Minority interests | 14 | |
| Total net assets | 37,906 | 39,41 |
| Total liabilities and net assets | 91,837 | 90,086 |

(2) Consolidated Statements of Income

| | E: 11/ 2000 | (Million yen) |
|--|--|--|
| | Fiscal Year 2009 (Jan. 1, 2009 – Dec. 31, 2009) | Fiscal Year 2010 (Jan. 1, 2010 – Dec. 31, 2010) |
| Net sales | (Jan. 1, 200) – Dec. 31, 200)) 147,292 | (Jan. 1, 2010 – Dec. 31, 2010) 136,859 |
| Cost of sales | *1 78,927 | *1 69,447 |
| Gross profit | 68,364 | 67,412 |
| Selling, general and administrative expenses | | |
| Freightage and packing expenses | 8,849 | 8,581 |
| Promotion expenses | 23,507 | 19,905 |
| Provision for allowance for sales promotion expenses | 525 | 656 |
| Provision of allowance for doubtful accounts | 273 | 233 |
| Bad debts expenses | 39 | 45 |
| Directors' compensations | 565 | 475 |
| Salaries and allowances | 11,631 | 11,129 |
| Bonuses | 1,429 | 1,344 |
| Provision for retirement benefits | 19 | 13 |
| Depreciation | 2,501 | 2,404 |
| Other | 21,427 | 19,200 |
| Total selling, general and administrative expenses | *2 70,770 | *2 63,989 |
| Operating income (loss) | (2,405) | 3,422 |
| Non-operating income | | |
| Interest income | 90 | 68 |
| Dividends income | 314 | 105 |
| Foreign exchange gains | 1,403 | - |
| Gain on valuation of compound financial instruments | 21 | - |
| Co-sponsor fee | 42 | 109 |
| Equity in earnings of affiliates | - | 48 |
| Miscellaneous income | 276 | 286 |
| Total non-operating income | 2,148 | 619 |
| Non-operating expenses | | |
| Interest expenses | 317 | 279 |
| Loss on valuation of compound financial instruments | - | 164 |
| Equity in losses of affiliates | 65 | - |
| Foreign exchange losses | - | 256 |
| Commission fee | 450 | - |
| Bond issuance cost | 127 | - |
| Miscellaneous loss | 193 | 173 |
| Total non-operating expenses | 1,154 | 873 |
| Ordinary income (loss) | (1,410) | 3,167 |

| | | (Million yen) |
|--|--------------------------------|--------------------------------|
| | Fiscal Year 2009 | Fiscal Year 2010 |
| | (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| Extraordinary income | | |
| Gain on sales of noncurrent assets | *3 1 | *3 13 |
| Gain on redemption of debt | 42 | - |
| Gain on sales of investment securities | - | 4 |
| Reversal of allowance for doubtful accounts | - | 28 |
| Gain on negative goodwill | - | 6 |
| Gain on step acquisitions | - | 12 |
| Total extraordinary income | 43 | 65 |
| Extraordinary loss | | |
| Loss on sales and retirement of noncurrent assets | *4 95 | *4 217 |
| Loss on valuation of investment securities | 573 | 253 |
| Loss on sales of investment securities | 576 | 110 |
| Impairment loss | *5 356 | *5 385 |
| Provision of allowance for doubtful accounts | 28 | 24 |
| Loss on liquidation of business | - | 317 |
| Other | 95 | 49 |
| Total extraordinary losses | 1,726 | 1,358 |
| Income (loss) before income taxes and minority interests | (3,093) | 1,874 |
| Income taxes-current | 322 | 494 |
| Income taxes-deferred | 432 | (668) |
| Total income taxes | 754 | (174) |
| Minority interests in income (loss) | (36) | 12 |
| Net income (loss) | (3,811) | 2,037 |
| - | () | 2, |

| | Eisaal Vaar 2000 | (Million yen) |
|--|--|---|
| | Fiscal Year 2009 (Jan. 1, 2009 – Dec. 31, 2009) (J. | Fiscal Year 2010 an. 1, 2010 – Dec. 31, 2010 |
| Shareholders' equity | (************************************** | |
| Capital stock | | |
| Balance at the end of previous period | 20,359 | 20,359 |
| Changes of items during the period | | |
| Total changes of items during the period | - | |
| Balance at the end of current period | 20,359 | 20,359 |
| Capital surplus | | |
| Balance at the end of previous period | 21,038 | 21,038 |
| Changes of items during the period | | |
| Disposal of treasury stock | (0) | (0) |
| Total changes of items during the period | (0) | (0) |
| Balance at the end of current period | 21,038 | 21,038 |
| Retained earnings | | |
| Balance at the end of previous period | 14,064 | 9,517 |
| Changes of items during the period | | |
| Dividends from surplus | (700) | (259 |
| Net income (loss) | (3,811) | 2,03 |
| Reversal of revaluation reserve for land | (35) | 49 |
| Total changes of items during the period | (4,547) | 1,827 |
| Balance at the end of current period | 9,517 | 11,344 |
| Treasury stock | | |
| Balance at the end of previous period | (631) | (2,774 |
| Changes of items during the period | | |
| Purchase of treasury stock | (2,142) | (0) |
| Disposal of treasury stock | 0 | (|
| Total changes of items during the period | (2,142) | (0) |
| Balance at the end of current period | (2,774) | (2,775) |
| Total shareholders' equity | | |
| Balance at the end of previous period | 54,830 | 48,140 |
| Changes of items during the period | | |
| Dividends from surplus | (700) | (259) |
| Net income (loss) | (3,811) | 2,037 |
| Purchase of treasury stock | (2,142) | (0) |
| Disposal of treasury stock | 0 | (|
| Reversal of revaluation reserve for land | (35) | 49 |
| Total changes of items during the period | (6,690) | 1,826 |
| Balance at the end of current period | 48,140 | 49,966 |

(3) Consolidated Statements of Changes in Net Assets

| | Fiscal Year 2009 | (Million yen) Fiscal Year 2010 |
|---|-----------------------------------|---------------------------------------|
| | (Jan. 1, 2009 – Dec. 31, 2009) (J | |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | | |
| Balance at the end of previous period | (1,312) | (1,013) |
| Changes of items during the period | | |
| Net changes of items other than shareholders' equity | 299 | 84 |
| Total changes of items during the period | 299 | 84 |
| Balance at the end of current period | (1,013) | (928) |
| Deferred gains or losses on hedges | | |
| Balance at the end of previous period | (2,038) | (2,044) |
| Changes of items during the period | | |
| Net changes of items other than shareholders' equity | (6) | (297) |
| Total changes of items during the period | (6) | (297) |
| Balance at the end of current period | (2,044) | (2,342) |
| Revaluation reserve for land | | |
| Balance at the end of previous period | (7,103) | (7,067) |
| Changes of items during the period | | |
| Net changes of items other than shareholders' equity | 35 | (49) |
| Total changes of items during the period | 35 | (49) |
| Balance at the end of current period | (7,067) | (7,117) |
| Foreign currency translation adjustment | | |
| Balance at the end of previous period | (130) | (122) |
| Changes of items during the period | | · · · · |
| Net changes of items other than shareholders' equity | 8 | (45) |
| Total changes of items during the period | 8 | (45) |
| Balance at the end of current period | (122) | (167) |
| Total valuation and translation adjustments | | · · · · · · · · · · · · · · · · · · · |
| Balance at the end of previous period | (10,584) | (10,247) |
| Changes of items during the period | (,) | (-*,) |
| Net changes of items other than shareholders' equity | 336 | (307) |
| Total changes of items during the period | 336 | (307) |
| Balance at the end of current period | (10,247) | (10,555) |
| Minority interests | (10,217) | (10,555) |
| Balance at the end of previous period | 29 | 14 |
| Changes of items during the period | 27 | 14 |
| Net changes of items other than shareholders' equity | (14) | (14) |
| Total changes of items during the period | (14) | (14) |
| Balance at the end of current period | 14 | (14) |
| Total net assets | 14 | |
| Balance at the end of previous period | 44,274 | 37,906 |
| Changes of items during the period | 77,277 | 57,900 |
| Dividends from surplus | (700) | (259) |
| Net income (loss) | (3,811) | 2,037 |
| Purchase of treasury stock | (2,142) | (0) |
| Disposal of treasury stock | (2,1+2) | 0 |
| Reversal of revaluation reserve for land | (35) | 49 |
| Net changes of items other than shareholders' equity | 322 | (322) |
| Total changes of items during the period | (6,367) | 1,504 |
| Balance at the end of current period | 37,906 | 39,411 |

| | | (Million yer |
|---|--------------------------------|------------------------------|
| | Fiscal Year 2009 | Fiscal Year 2010 |
| | (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 201 |
| Net cash provided by (used in) operating activities | | |
| Income (loss) before income taxes and minority interests | (3,093) | 1,87 |
| Depreciation and amortization | 2,503 | 2,40 |
| Impairment loss | 356 | 38 |
| Gain on negative goodwill | - | ((|
| Loss (gain) on step acquisitions | - | (12 |
| Increase (decrease) in allowance for doubtful accounts | (14) | (7) |
| Increase (decrease) in allowance for sales promotion expenses | 180 | 12 |
| Interest and dividends income | (404) | (17- |
| Interest expenses | 317 | 2' |
| Foreign exchange losses (gains) | (1,528) | 24 |
| Equity in (earnings) losses of affiliates | 65 | (4 |
| Loss (gain) on valuation of compound financial instruments | (21) | 10 |
| Bond issuance cost | 127 | |
| Loss (gain) on sales of noncurrent assets | (1) | |
| Loss (gain) on sales of investment securities | 576 | 10 |
| Loss (gain) on sales and retirement of noncurrent assets | 95 | 20 |
| Loss (gain) on valuation of investment securities | 573 | 2: |
| Decrease (increase) in notes and accounts receivable-trade | 665 | 4,03 |
| Decrease (increase) in inventories | 5,440 | (1,41 |
| Decrease (increase) in other current assets | 1,908 | (11 |
| Increase (decrease) in notes and accounts payable-trade | (1,605) | 70 |
| Increase (decrease) in accrued consumption taxes | 82 | (10 |
| Increase (decrease) in other current liabilities | (1,871) | 80 |
| Other, net | (29) | 2 |
| Subtotal | 4,325 | 9,9 |
| Interest and dividends income received | 433 | 17 |
| Interest expenses paid | (270) | (28 |
| Payments for cancelation money on derivative contract | (3,760) | |
| Income taxes paid | (206) | (26) |
| Net cash provided by (used in) operating activities | 521 | 9,58 |

(4) Consolidated Statements of Cash Flows

| | Fiscal Year 2009 | (Million yen) Fiscal Year 2010 |
|---|---|-----------------------------------|
| | | (Jan. 1, 2010 – Dec. 31, 2010) |
| Net cash provided by (used in) investing activities | (************************************** | (|
| Purchase of property, plant and equipment | (1,384) | (1,244) |
| Proceeds from sales of property, plant and equipment | 3 | 169 |
| Purchase of intangible assets | (987) | (1,428) |
| Purchase of investment securities | (88) | (121) |
| Proceeds from sales of investment securities | 1,000 | 410 |
| Proceeds from redemption of investment securities | - | 700 |
| Proceeds from withdrawal of time deposits | 200 | - |
| Purchase of investments in subsidiaries | (65) | (20) |
| Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation | - | *2 274 |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation | - | *3 49 |
| Purchase of stocks of subsidiaries and affiliates | - | (73) |
| Other, net | 181 | 189 |
| Net cash provided by (used in) investing activities | (1,141) | (1,094) |
| Net cash provided by (used in) financing activities | | |
| Net increase (decrease) in short-term loans payable | (5,000) | (3,000) |
| Proceeds from long-term loans payable | 7,184 | 600 |
| Repayment of long-term loans payable | (2,761) | (2,973) |
| Proceeds from issuance of bonds | 4,872 | - |
| Redemption of bonds | (416) | (766) |
| Purchase of treasury stock | (2,142) | (0) |
| Proceeds from sales of treasury stock | 0 | 0 |
| Cash dividends paid | (700) | (261) |
| Other, net | - | (16) |
| Net cash provided by (used in) financing activities | 1,035 | (6,417) |
| Effect of exchange rate change on cash and cash equivalents | (2) | (14) |
| Net increase (decrease) in cash and cash equivalents | 413 | 2,060 |
| Cash and cash equivalents at beginning of period | 8,186 | 8,795 |
| Increase in cash and cash equivalents from newly consolidated subsidiary | 195 | - |
| Cash and cash equivalents at end of period | *1 8,795 | *1 10,855 |

Going Concern Assumption

Not applicable.

| Significant Accounting | Policies for the | Preparation of | f Consolidated Financial Statements | |
|------------------------|------------------|----------------|-------------------------------------|--|
| | | | | |

| Fiscal Year 2009 | Fiscal Year 2010 |
|---|---|
| (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| 1. Scope of consolidation | 1. Scope of consolidation |
| (1) Number of consolidated subsidiaries: 14 | (1) Number of consolidated subsidiaries: 13 |
| Main consolidated subsidiaries: | Main consolidated subsidiaries: |
| Senshukai General Services Co., Ltd. | Senshukai General Services Co., Ltd. |
| Senshu Logisco Co., Ltd. | Senshu Logisco Co., Ltd. |
| Senshukai Call Center Co., Ltd. | Senshukai Call Center Co., Ltd. |
| Dears Brain Inc. | Dears Brain Inc. |
| | Mobakore Co., Ltd. |
| Shanghai Senshu Merchant and Commerce Co., Ltd., | Senshu Transportation Co., Ltd. was excluded from |
| non-consolidated subsidairy in the previous fiscal year, was | consolidation due to the sale of stock holdings. |
| included in the scope of consolidation due to its increased | Mobakore Co., Ltd., previously accounted for by the equity |
| importance. | method, was included in the scope of consolidation due to the |
| Senshukai Retailing Service Co., Ltd. was included in the scope | acquisition of additional shares in November 2010. The equity |
| of consolidation due to its establishment. | method was applied for the current fiscal year, as Senshukai |
| Future Compass Co., Ltd. was liquidated and excluded from | sets the assumed acquisition date to the consolidated balance |
| consolidation in December 2008. | sheet date. |
| | B•B•S Co., Ltd. was liquidated and excluded from |
| | consolidation in December 2010. |
| | |
| (2) Number of non-consolidated subsidiaries: 10 | (2) Number of non-consolidated subsidiaries: 9 |
| Main non-consolidated subsidiaries: | Same as on the left. |
| Senshukai Hong Kong Ltd. | |
| Reason for exclusion from scope of consolidation | Reason for exclusion from scope of consolidation |
| The consolidated financial statements do not include the | Same as on the left. |
| accounts of above mentioned non-consolidated subsidiaries | |
| since their total assets, net sales, net income/loss (equity in | |
| earnings) or retained earnings (equity in earnings) have no | |
| significant effect on the overall results of consolidated financial | |
| statements. | |
| 2 Amplication of country mothed | 2 Application of country method |
| 2. Application of equity method | 2. Application of equity method |
| (1) Number of non-consolidated subsidiaries accounted for by | (1) Number of non-consolidated subsidiaries accounted for by |
| the equity method: 3 | the equity method: 2 |
| Main non-consolidated subsidiaries accounted for by the equity | Same as on the left. |
| method: Sanshukai Hang Kang Ltd | |
| Senshukai Hong Kong Ltd. | Sanshukai Thailand Co. I to was liquidated and evaluated from |
| Shanghai Senshu Merchant and Commerce Co., Ltd. was | Senshukai Thailand Co., Ltd. was liquidated and excluded from consolidation in November 2010. |
| included in the scope of consolidation and excluded from the | |
| equity-method non-consolidated subsidiary in the current fiscal | |
| year due to its increased importance. | |
| (2) Number of equity-method affiliates: 3 | (2) Number of equity-method affiliates: 2 |
| Equity-method affiliates: | Equity-method affiliates: |
| SENTENS Co., Ltd. | SENTENS Co., Ltd. |
| Mobakore Co., Ltd. | K. Sense Co., Ltd. |
| K. Sense Co., Ltd. | |

| Fiscal Year 2009 | Fiscal Year 2010 |
|--|---|
| (Jan. 1, 2009 – Dec. 31, 2009) K. Sense Co., Ltd. was included in the scope of equity-method affiliate due to its establishment. | (Jan. 1, 2010 – Dec. 31, 2010) Mobakore Co., Ltd., previously accounted for by the equity-method affiliate, was included in the scope of consolidation due to the acquisition of additional shares in November 2010. The equity method was applied for the current fiscal year, as Senshukai sets the assumed acquisition date to the consolidated balance sheet date. |
| (3) Of the companies accounted for by the equity method, certain companies have balance sheet date more than six months distant from that of the Company. To prepare for consolidated financial statements, most recent second-quarter financial statements from the consolidated balance sheet date of such companies are used. We make consolidated adjustments as necessary for major transactions that occur subsequently in the period before the consolidated balance sheet date. | (3) Of the companies accounted for by the equity method, certain companies have balance sheet date more than six months distant from that of the Company. To prepare for consolidated financial statements, most recent second-quarter financial statements from the consolidated balance sheet date of such companies are used. We make consolidated adjustments as necessary for major transactions that occur subsequently in the period before the consolidated balance sheet date. |
| (4) Main non-consolidated subsidiaries and affiliates not accounted for by the equity method: Innovation Information Technology (Shanghai) Co., Ltd. Reason for not accounted for by the equity method The above-mentioned entity is not accounted for under the equity method since its net income/loss (equity in earnings) or retained earnings (equity in earnings) have no significant effect on the overall results of consolidated financial statements. | (4) Main non-consolidated subsidiaries and affiliates not accounted for by the equity method: Same as on the left. Reason for not accounted for by the equity method Same as on the left. |
| 3. Fiscal years for consolidated subsidiaries The fiscal years of all consolidated subsidiaries coincide with Senshukai's fiscal year. | 3. Fiscal years for consolidated subsidiaries Same as on the left. |
| 4. Accounting standards (1) Valuation standards and accounting treatment for important asset 1) Short-term investment securities Available-for-sale securities are reported at fair value, determined by the market price as of the fiscal year-end and other factors, with unrealized gains or losses, net of applicable taxes, reported in a separate component of net assets. The cost of available-for sale securities sold is determined based on the moving-average method. | 4. Accounting standards (1) Valuation standards and accounting treatment for important asset 1) Short-term investment securities Available-for-sale securities Same as on the left. |
| Available-for-sale securities whose fair value is not readily determinable are stated at cost based on the moving-average method. | Same as on the left. |
| 2) Derivatives Derivatives are stated at market value. | 2) Derivatives Same as on the left. |
| 3) Inventories Inventories are stated at cost determined by the monthly average method (the carrying value on the balance sheet is written down to reflect the effect of lower profit margins). | 3) Inventories Same as on the left. |

| Fiscal Year 2009 | Fiscal Year 2010 |
|--|--|
| (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| (2) Method for depreciating and amortizing important assets 1) Property, plant and equipment (excluding lease assets) Depreciation is computed by the declining-balance method, but the straight-line method is applied to buildings (excluding attached structures) acquired on or after April 1, 1998. | (2) Method for depreciating and amortizing important assets 1) Property, plant and equipment (excluding lease assets) Same as on the left. |
| The range of useful lives is as follows: Buildings and structures: 38-50 years Machinery, equipment and vehicles: 12 years (Supplemental information) Effective from the current fiscal year, the Company and its domestic consolidated subsidiaries have reviewed the useful lives of machinery and equipment, etc. as a result of revision to the Corporate Tax Law and consequently have revised the useful lives as stipulated in the revised law. This change has no significant effect on the amount of income. | |
| 2) Intangible assets (excluding lease assets) Intangible assets are amortized using the straight-line method. However, in-house software is amortized by the straight-line method based on an estimated useful life of five years. | 2) Intangible assets (excluding lease assets) Same as on the left. |
| 3) Lease assets The straight-line method with no residual value is applied with the lease period used as the useful life of the asset. For finance lease transactions where there is no transfer of ownership beginning on or before December 31, 2008, depreciation is calculated using an accounting method that is based on the method used for ordinary lease transactions. | 3) Lease assets Same as on the left. |
| (3) Accounting for deferred assetsBond issuance costCharged to income as accrued. | (3) Accounting for deferred assets |
| (4) Accounting for allowances 1) Allowance for doubtful accounts The allowance for doubtful accounts provides for possible losses arising from default on accounts receivable. The allowance is made up of two components: the estimated credit loss for doubtful receivables based on an individual assessment of each account, and a general reserve calculated based on historical default rates. | (4) Accounting for allowances1) Allowance for doubtful accountsSame as on the left. |
| 2) Provision for directors' bonuses Bonuses to directors and corporate auditors of Senshukai and consolidated subsidiaries are provided at the amount which would be required for future estimated bonus obligations. There are no future estimated bonus obligations in this fiscal year. | 2) Provision for directors' bonuses Same as on the left. |
| 3) Provision for sales promotion expenses This allowance is provided to cover future cost outlays related to the mileage point system, which is aimed at sales promotion. The allowance provides for the projected monetary redemption value of mileage points calculated based on the unredeemed value of issued points and historical redemption ratios. | 3) Provision for sales promotion expenses Same as on the left. |

| Fiscal Year 2009 | Fiscal Year 2010 |
|---|--|
| (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| 4) Provision for retirement benefits | 4) Provision for retirement benefits |
| Allowance for retirement benefits of certain consolidated | Same as on the left. |
| subsidiaries are provided based on the retirement benefit | |
| obligations and pension assets at the balance sheet date. | |
| The retirement benefit obligations are calculated based on the | |
| compendium method. | |
| 5) Provision for directors' retirement benefits | 5) Provision for directors' retirement benefits |
| (Supplemental information) | |
| Retirement benefits to directors and corporate auditors of | |
| Senshukai and of certain consolidated subsidiaries, and | |
| Senshukai's executive officers are provided at the amount | |
| which would be required if all of them retired at the balance | |
| sheet date pursuant to the internal rules. However, annual | |
| general meeting held on March 27, 2009 resolved to pay current | |
| directors and corporate auditors, upon retirement, a lump sum | |
| for their term of service up through the day of abolishment of | |
| the system (December 31, 2008). As a result, the Company has | |
| drawn down the entire balance of provision for directors' | |
| retirement benefits, and included in the unpaid amount in the | |
| "Accounts payable-other" under current liabilities. | |
| (5) | (5) Recognition criteria for revenues and expenses The sales of finance and lease transactions are not booked, but the interest amount is allocated to each fiscal term. |
| (6) Conversion of assets and liabilities in foreign currencies to Japanese currency | (6) Conversion of assets and liabilities in foreign currencies to Japanese currency |
| All short-term and long-term monetary receivables and payables denominated in foreign currencies are translated into | Same as on the left. |
| Japanese yen at the spot exchange rates as of the balance sheet | |
| date. The foreign exchange gains and losses from translation | |
| are recognized in the statements of income. The balance sheet | |
| accounts and income statement accounts of the overseas | |
| equity-method affiliates were translated into Japanese yen at | |
| the spot exchange rate as of the consolidated balance sheet | |
| date, and foreign exchange gains and losses from translation | |
| are included in the foreign currency translation adjustments | |
| under net assets. | |
| | |
| (7) Accounting for promotion expenses | (7) Accounting for promotion expenses |
| The Company conducts a mail-order business. Among | Same as on the left. |
| promotion expenses, catalog-related expenses corresponding to | |
| net sales in the next fiscal year are classified as prepaid | |
| expenses and included in "Other" under current assets to better | |
| match expenses to earnings in each year. | |
| (8) Accounting for hedging | (8) Accounting for hedging |
| 1) Hedge accounting methods | 1) Hedge accounting methods |
| The deferred hedge accounting method is adopted. | Same as on the left. |
| · - • | |

| Fiscal Year 2009 (Jan. 1, 2009 – Dec. 31, 2009) | Fiscal Year 2010 |
|---|--|
| 2) Hedging instruments/ hedged items | (Jan. 1, 2010 – Dec. 31, 2010) 2) Hedging instruments/ hedged items |
| Hedging instruments: | Hedging instruments: |
| Forward exchange contracts, currency options, and interest | Same as on the left. |
| rateswaps | TT 1 12 |
| Hedged items: Accounts payable for imports, denominated in foreign | Hedged items: Same as on the left. |
| currencies and interest on borrowings | Same as on the fert. |
| | |
| 3) Hedging policy | 3) Hedging policy |
| Risks from fluctuation in foreign currency exchange, cash flows and interest rate are hedged in accordance with internal | Same as on the left. |
| policies. | |
| | |
| 4) Evaluation of hedging effectiveness | 4) Evaluation of hedging effectiveness |
| High correlation and effectiveness between the hedging | Same as on the left. |
| instruments and the hedged items are regularly verified. However, with respect to forward exchange contracts and other | |
| instruments used in payment for imports and others, the | |
| evaluation is omitted in cases where such hedging operations | |
| deems to fully offset cash flow variances that may be caused | |
| due to fluctuation in foreign currency exchange. | |
| (9) Method and period of goodwill amortization | (9) Method and period of goodwill amortization |
| | Amortization of goodwill is estimated for each period in which |
| | it is expected to emerge, and then equally amortized over the |
| | designated amortization period. |
| (10) Scope of cash and cash equivalents | (10) Scope of cash and cash equivalents |
| | Cash and cash equivalents are cash on hand and short-term |
| | investments that are readily convertible into cash, and that are |
| | exposed to insignificant risk of changes in value. Cash equivalents include time deposits and bond funds, all of which |
| | mature or become due within three months of the date of |
| | acquisition. |
| | |
| (11) Accounting for consumption taxes Financial statements are prepared exclusive of national and | (11) Accounting for consumption taxes Same as on the left. |
| regional consumption taxes. | Same as on the left. |
| | |
| 5. Valuation of consolidated subsidiaries' assets and liabilities | 5. Valuation of consolidated subsidiaries' assets and liabilities |
| The assets and liabilities of consolidated subsidiaries are | |
| evaluated using the fair value method. | |
| 6. Amortization of goodwill and negative goodwill | 6. Amortization of goodwill and negative goodwill |
| Amortization of goodwill and negative goodwill are estimated | |
| for each period in which it is expected to emerge, and then | |
| equally amortized over the designated amortization period. | |
| 7. Scope of cash and cash equivalents | 7. Scope of cash and cash equivalents |
| Cash and cash equivalents are cash on hand and short-term | · · · · · · · · · · · · · · · · · · · |
| investments that are readily convertible into cash, and that are | |
| exposed to insignificant risk of changes in value. Cash | |
| equivalents include time deposits and bond funds, all of which mature or become due within three months of the date of | |
| acquisition. | |
| | |

Changes in Significant Accounting Policies for the Preparation of Consolidated Financial Statements

| Fiscal Year 2009 | Fiscal Year 2010 |
|--|--|
| (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| 1. Application of "Accounting Standards for Measurement of | 1. Application of Accounting Standards for Business |
| Inventories" | Combinations |
| In prior years, inventories for regular sales purposes were | Beginning with the current fiscal year, "Accounting Standard |
| stated at the lower of cost, determined by the monthly average | for Business Combinations" (Accounting Standards Board of |
| method, or market. With the adoption of "Accounting | Japan (ASBJ) Statement No. 21, December 26, 2008), |
| Standards for Measurement of Inventories" (Accounting | "Accounting Standard for Consolidated Financial Statements" |
| Standards Board of Japan (ASBJ) Statement No. 9, July 5, | (ASBJ Statement No. 22, December 26, 2008), "Partial |
| 2006) from the current fiscal year, inventories are stated at cost | Amendments to Accounting Standard for Research and |
| determined by the monthly average method (the carrying value | Development Costs" (ASBJ Statement No. 23, December 26, |
| on the balance sheet is written down to reflect the effect of | 2008), "Accounting Standard for Business Divestitures" (ASBJ |
| lower profit margins). | Statement No. 7, December 26, 2008), "Accounting Standard |
| As an effect of this change, operating loss, ordinary loss and | for Equity Method of Accounting for Investments" (ASBJ |
| loss before income taxes and minority interests increased by | Statement No. 16, December 26, 2008), and "Guidance on |
| 1,195 million yen each. The effect of these changes on segment | Accounting Standard for Business Combinations and |
| operations is shown in the Segment Information section. | Accounting Standard for Business Divestitures" (ASBJ |
| | Guidance No. 10, December 26, 2008) have been adopted. |
| | - |
| 2. Application of "Practical Solution on Unification of | |
| Accounting Policies Applied to Foreign Subsidiaries for | |
| Consolidated Financial Statements" | |
| Effective from the current fiscal year, the Company has | |
| adopted "Practical Solution on Unification of Accounting | |
| Policies Applied to Foreign Subsidiaries for Consolidated | |
| Financial Statements" (ASBJ Practical Issue Task Force | |
| (Practical Issues Task Force (PITF)) No. 18). | |
| This change has no effect on the amount of income (loss). | |
| | |
| 3. Application of "Accounting Standards for Lease | |
| Transactions" | |
| In prior years, the Company accounted for finance leases | |
| where there is no transfer of ownership as ordinary operating | |
| leases for accounting purposes. However, the Company has | |
| adopted "Accounting Standards for Lease Transactions" (ASBJ | |
| Statement No. 13) and "Guidance on Accounting Standards for | |
| Lease Transactions" (ASBJ Guidance No. 16), using an | |
| accounting method for leases that is based on the method used | |
| for ordinary purchases and sales. | |
| This change has no effect on the amount of income (loss). | |
| | |

Reclassifications

| Fiscal Year 2009 | Fiscal Year 2010 |
|---|--|
| (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| Consolidated balance sheets: | |
| With the adoption of "Cabinet Office Ordinance Partially | |
| Revising Regulation of Financial Statements" (Cabinet Office | |
| Ordinance No. 50, August 7, 2008), "Inventories" is divided | |
| into "Merchandise and finished goods," and "Raw materials | |
| and supplies" in the current fiscal year. | |
| The amount of "Merchandise and finished goods," and "Raw | |
| materials and supplies" included in "Inventories" in the | |
| previous fiscal year was 16,400 million yen and 97 million yen. | |
| | |
| | Consolidated statements of cash flows: |
| | "Loss (gain) on sales of noncurrent assets" under net cash |
| | provided by (used in) operating activities, stated as a separate |
| | line item in the previous fiscal year, is included in "Loss (gain) |
| | on sales and retirement of noncurrent assets" due to its |
| | declining importance. |
| | "Loss (gain) on sales of noncurrent assets" included in "Loss |
| | (gain) on sales and retirement of noncurrent assets" in the |
| | current fiscal year totaled minus 13 million yen. |
| | |

Supplemental information

| Fiscal Year 2009 | Fiscal Year 2010 |
|--------------------------------|---|
| (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| | The Company applied for approval in the current fiscal year to pay taxes on a consolidated basis, and approval was granted in December 2010. As a result, accounting procedures from the current fiscal year are based on the application of a consolidated taxation system in accordance with "Practical Solution for Tentative Treatment of Tax Effect Accounting Under Consolidated Taxation System (Part 1)" (ASBJ Practical Issue Task Force No.5) and "Practical Solution for Tentative Treatment of Tax Effect Accounting Under Consolidated Taxation System (Part 2)" (ASBJ Practical Issue Task Force No.7). |

Notes to Consolidated Financial Statements

Notes to Consolidated Balance Sheets

| Fiscal Year 2009 | | Fiscal Year 2010 | (Million yen) |
|--|---|--|--|
| (As of Dec. 31, 2009) | | | |
| (As of Dec. 51, 2009) *1. Shares of non-consolidated subsidiaries and affiliate | 20 | (As of Dec. 31, 2010) *1. Shares of non-consolidated subsidiaries and | l offiliator |
| Investment securities | 677 | Investment securities | 539 |
| | | | |
| ⁶ 2. Assets pledged as collateral | | *2. Assets pledged as collateral | |
| (1) Collateral-backed assets | | (1) Collateral-backed assets | |
| Cash and deposits (Time deposits) | 15 | Cash and deposits (Time deposits) | 1: |
| Buildings and structures | 748 | Buildings and structures | 1,07 |
| Total | 763 | Total | 1,08 |
| (2) Collateral-backed liabilities | | (2) Collateral-backed liabilities | |
| Short-term loans payable | 253 | Short-term loans payable | 31 |
| Current portion of bonds | 66 | Current portion of bonds | 6 |
| Bonds payable | 102 | Bonds payable | 30 |
| Long-term loans payable | 477 | Long-term loans payable | 41 |
| Total | 898 | Total | 829 |
| 3. Contingent liabilities | | 3. Contingent liabilities | |
| Guarantees of bank loans | | Guarantees of bank loans | |
| Employees' housing loans | 21 | Employees' housing loans | 1 |
| *4. Land revaluation | | *4. Land revaluation | |
| The Company revalued its business-use land in accorda | ance | Same as on the left. | |
| | | Same as on the left. | |
| with the "Law Concerning Revaluation of Land" (Law | | | |
| enacted on March 31, 1998) and the "Law to Partially I | - | | |
| the Law Concerning Revaluation of Land" (revised on | March | | |
| 31, 1999). The result was included in net assets as | | | |
| "Revaluation reserve for land," after deducting the defe | erred tax | | |
| liabilities relating to land revaluation. | | | |
| Method of revaluation by Clause 3, Article 3 of the law | v | Method of revaluation by Clause 3, Article 3 of | of the law |
| The method is, as publicly announced, stipulated by t | the | Same as on the left. | |
| | | | |
| Director of the National Tax Agency based on Article | e 16 of | | |
| . | | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte | ed in | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo | ed in prcement | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I | ed in orcement Land" | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or | ed in orcement Land" rder to | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta | ed in orcement Land" order to axes. On | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma | ed in orcement Land" order to axes. On | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma the final assessment. | ed in preement Land" order to axes. On ade for | | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma the final assessment. Date of revaluation Mar. 31, | ed in preement Land" order to axes. On ade for | Date of revaluation | Mar. 31, 2000 |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfor Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma the final assessment. Date of revaluation Mar. 31, Difference between market value of | ed in preement Land" order to axes. On ade for , 2000 | Difference between market value of | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfor Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma the final assessment. Date of revaluation Mar. 31, Difference between market value of | ed in preement Land" order to axes. On ade for | Difference between market value of relevant land on December 31, 2010 | Mar. 31, 2000 (2,916) |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma the final assessment. Date of revaluation Mar. 31, Difference between market value of | ed in preement Land" order to axes. On ade for , 2000 | Difference between market value of | |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma the final assessment. Date of revaluation Mar. 31, Difference between market value of relevant land on December 31, 2009 (2 and its book value after revaluation | ed in preement Land" rder to axes. On ade for , 2000 2,500) | Difference between market value of relevant land on December 31, 2010 | (2,916) |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfo Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is ma the final assessment. Date of revaluation Mar. 31, Difference between market value of relevant land on December 31, 2009 (2 and its book value after revaluation | ed in preement Land" order to axes. On ade for , 2000 2,500) th | Difference between market value of relevant land on December 31, 2010 and its book value after revaluation | (2,916) ents with |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enformation Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is matche final assessment. Date of revaluation March 31, 2009 (Arrow 11, 2009) (Arrow 11, 2009) (Calculate 11, 2009) (Calculate 12, 2009) (Calculate 1 | ed in preement Land" rder to axes. On ade for , 2000 2,500) th ttly. | Difference between market value of relevant land on December 31, 2010 and its book value after revaluation5. The Company has commitment line agreem | (2,916) ents with s efficiently. |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enforce Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is matche final assessment. Date of revaluation Mar. 31, Difference between market value of relevant land on December 31, 2009 (2, and its book value after revaluation *5. The Company has commitment line agreements with | ed in preement Land" rder to axes. On ade for , 2000 2,500) th ttly. | Difference between market value of relevant land on December 31, 2010 and its book value after revaluation 5. The Company has commitment line agreem financial institutions in order to raise funds | (2,916) ents with s efficiently. e agreements as |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enformation Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is matche final assessment. Date of revaluation March 31, 2009 (Article 2) (Article 2 | ed in preement Land" rder to axes. On ade for , 2000 2,500) th ttly. | Difference between market value of relevant land on December 31, 2010 and its book value after revaluation 5. The Company has commitment line agreem financial institutions in order to raise funds The balance of unused credit lines under these | (2,916) ents with s efficiently. agreements as lows. |
| the "Land-Value Tax Law" (Ordinance No. 69 enacte 1991) as specified by Clause 4, Article 2 of the "Enfor Regulations of the Law Concerning Revaluations of I (Ordinance No. 119 enacted on March 31, 1998) in or calculate land value as the basis of calculating land ta this calculation, a certain reasonable adjustment is matche final assessment. Date of revaluation March 31, 2009 (Article 2, 2009) and its book value after revaluation *5. The Company has commitment line agreements with financial institutions in order to raise funds efficient. | ed in preement Land" order to axes. On ade for , 2000 2,500) th ttly. ents as | Difference between market value of relevant land on December 31, 2010 and its book value after revaluation 5. The Company has commitment line agreem financial institutions in order to raise fund. The balance of unused credit lines under these of the end of the current fiscal year was as following the set of the | (2,916) ents with s efficiently. e agreements as |

| Fiscal Year 2009 | Fiscal Year 2010 |
|--|------------------------|
| (As of Dec. 31, 2009) | (As of Dec. 31, 2010) |
| 6. Financial covenants | 6. Financial covenants |
| The aforementioned commitment line agreements include | Same as on the left. |
| financial covenants, and if any of the following are violated, | |
| the Company could lose the benefit of term of all applicable | |
| debts. | |
| (1) The amount calculated after deducting subscription rights to shares, minority interests and deferred gains or losses on hedges from total net assets in the consolidated and non-consolidated balance sheets at the end of each fiscal year must be 75% or greater than the amount calculated after deducting subscription rights to shares, minority interests and deferred gains or losses on hedges from net assets in the balance sheet at the end of Fiscal Year 2008 (ended on December 31, 2008) or the end of the immediately proved in fiscal year | |
| immediately preceding fiscal year.(2) Total liabilities in the consolidated and non-consolidated balance sheets at the end of each fiscal year must be less than 150% of the amount calculated after deducting subscription rights to shares, minority interests and deferred gains or losses on hedges from total net assets in the balance sheet at the end of each fiscal year. | |
| (3) Operating loss in the consolidated and non-consolidated statements of income at the end of each fiscal year may not be recorded for two straight fiscal years. | |
| (4) The amount calculated after deducting cash and deposits from total interest-bearing debts in the consolidated and non-consolidated balance sheets at the end of each fiscal year must not exceed five times the amount calculated after combining net income and depreciation in the consolidated and non-consolidated statements of income for two straight fiscal years. | |

Notes to Consolidated Statements of Income

| | | atements of Income | | | | | (Million yei |
|---|---------------|--|---|--|---|--|--------------|
| | | l Year 2009 | | Fiscal Year 2010 | | | _ |
| | | 9 – Dec. 31, 2009) | | (Jan. 1, 2010 – Dec. 31, 2010) | | | |
| *1. The ending inventory is the amount written down to reflect the effect of lower profit margins. The following loss on valuation of inventories is included in cost of sales. 1,241 | | | | the effect of lower profit margins. The following loss on valuation of inventories is included in cost of sales. | | | ig loss on |
| *2. R&D expenses included in general and administrative | | | | *2. R&D expenses | es included | in general and admini | strative |
| expenses | | | 532 | expenses | | | 313 |
| *3. Gain on sales | | | | *3. Gain on sales | of noncurr | ent assets | |
| Machinery, equi | pment and | vehicles | 1 | Land | | | 11 |
| Total | | | 1 | Buildings and st Total | ructures, ai | nd others | <u> </u> |
| | | nent of noncurrent asse ings and structures | ets 58 | | | nent of noncurrent asse | ets 103 |
| | | inery, equipment and | 5 | | | ings and structures inery, equipment and | 20 |
| | machinerv. | , equipment and vehicl | es, | | ent of tools | , furniture and fixtures | 12 |
| and others | | | 0 | | | iture and fixtures | 2 |
| Loss on retireme | ent of tools, | furniture and fixtures | , 32 | Loss on retireme | ent of softw | vare | 6 |
| and others | | | - | Loss on retireme | | gible assets in | 71 |
| Total | | | 95 | progress and others | | | |
| 4.5. T | | | | Total | | | 217 |
| *5. Impairment lo | | | . 1 | *5. Impairment le | | 0 1 1 . 0 | . 1 |
| | - | e Senshukai Group po | sted | | - | ne Senshukai Group po | osted |
| impairment loss o | on the tono | wing asset groups. | Aillion yen) | impairment loss o | on the rono | wing asset groups. | Million yen) |
| | Primary | (1 | Impairment | | Primary | (1 | Impairment |
| Loc tion | use | Туре | loss | Location | use | Туре | loss |
| Yamagata City | Idle | Buildings, | | Nada Ward, | Idle | Buildings, | |
| of Yamagata, | assets | structures, land, and | 198 | Kobe City, | assets | structures, land, and | 187 |
| other | | others | | other | | others | |
| Yao City of | Business | Buildings, | | Shinagawa | Business | Buildings, | |
| Osaka, other | assets | structures, and | 128 | Ward, Tokyo, | assets | structures, and | 139 |
| 0.1 | 0.1 | others | 20 | other | 0.1 | others | 50 |
| Other | Other | Goodwill | 29 | Other | Other | Goodwill | 58 |
| In principle, business assets are based on categories of management accounting. Idle assets are accounted independently. Of the above asset groups, the Company marked down the book value of business assets and goodwill to the recoverable amount reflecting weak prospects for improved short-term performance due to worsening operating profitability, and it | | | management acco independently. Of the above asse book value of bus amount reflecting performance due | ounting. Idlet t groups, the siness asset t weak pros to worsenin | are based on categorie e assets are accounted ne Company marked do s and goodwill to the r pects for improved sho ng operating profitabili e of idle assets to the re | own the ecoverable ort-term ity, and it | |
| marked down the book value of idle assets to the recoverable | | | | | | | |
| amount because of a decline in the assets' market value. These markdowns were booked as an impairment loss. | | | | amount because of a decline in the assets' market value. These markdowns were booked as an impairment loss. | | | |
| The impairment loss on buildings and strucures, land, | | | | | | dings and strucures, la | nd. |
| goodwill, software and other were 166 million yen, 89 million | | | | _ | | angible assets and othe | |
| yen, 29 million yen, 37 million yen, and 34 million yen, | | | | - | | 58 million yen, and 48 | |
| respectively. | , | , , <u>.</u> | • • | | | nillion yen, respectivel | |
| | amount was | measured at its net sel | lling price. | | | measured at its net se | |
| | | ionally estimated based | | | | ionally estimated base | |
| roadside land pric | | | | roadside land price | | | |
| roadorae rana prie | | n oenenmarks. | | | | ononinarko. | |

Notes to Consolidated Statements of Changes in Net assets

Fiscal Year 2009 (Jan. 1, 2009 - Dec. 31, 2009)

1. Type and number of outstanding shares and treasury stock

| | Number of shares | Increase during the | Decrease during the | Number of shares |
|---------------------|---------------------|---------------------|---------------------|---------------------|
| | as of Dec. 31, 2008 | current fiscal year | current fiscal year | as of Dec. 31, 2009 |
| | (Thousand shares) | (Thousand shares) | (Thousand shares) | (Thousand shares) |
| Outstanding shares | | | | |
| Common stock | 47,630 | - | - | 47,630 |
| Total | 47,630 | - | - | 47,630 |
| Treasury stock | | | | |
| Common stock (Note) | 917 | 3,401 | 0 | 4,319 |
| Total | 917 | 3,401 | 0 | 4,319 |

Note: Common shares of treasury stock increased by 3,401 thousand shares due to the purchase of treasury stock (3,400 thousand shares) based on the Board of Directors' resolution, and the purchase of odd-lot shares (1 thousand shares). Common shares of treasury stock decreased by 0 thousand shares due to the transfer of odd-lot shares in response to purchase requests.

2. Dividends

(1) Dividend payment

| Resolution | Type of share | Total amount of dividend (Million yen) | Dividend per share (Yen) | Record date | Effective date |
|---|---------------|---|-----------------------------|---------------|----------------|
| Annual general meeting of shareholders on Mar. 27, 2009 | Common stock | 420 | 9 | Dec. 31, 2008 | Mar. 30, 2009 |
| Board of Directors meeting on Jul. 30, 2009 | Common stock | 280 | 6 | Jun. 30, 2009 | Sep. 1, 2009 |

(2) Dividends with a record date in the current fiscal year but an effective date in the following fiscal year Not applicable.

Fiscal Year 2010 (Jan. 1, 2010 - Dec. 31, 2010)

1. Type and number of outstanding shares and treasury stock

| | Number of shares as of Dec. 31, 2009 (Thousand shares) | Increase during the current fiscal year (Thousand shares) | Decrease during the current fiscal year (Thousand shares) | Number of shares as of Dec. 31, 2010 (Thousand shares) |
|---------------------|--|---|---|--|
| Outstanding shares | | · · · · · · · · · · · · · · · · · · · | ``````````````````````````````````````` | |
| Common stock | 47,630 | - | - | 47,630 |
| Total | 47,630 | - | - | 47,630 |
| Treasury stock | | | | |
| Common stock (Note) | 4,319 | 1 | 0 | 4,320 |
| Total | 4,319 | 1 | 0 | 4,320 |

Note: Common shares of treasury stock increased by 1 thousand shares due to the purchase of odd-lot shares. Common shares of treasury stock decreased by 0 thousand shares due to the transfer of odd-lot shares in response to purchase requests.

2. Dividends

(1) Dividend payment

| Resolution | Type of share | Total amount of dividend (Million yen) | Dividend per share (Yen) | Record date | Effective date |
|---|---------------|---|-----------------------------|---------------|----------------|
| Board of Directors meeting on Jul. 29, 2010 | Common stock | 259 | 6 | Jun. 30, 2010 | Sep. 1, 2010 |

(2) Dividends with a record date in the current fiscal year but an effective date in the following fiscal year

| Resolution | Type of share | Total amount of dividend (Million yen) | Resource for distribution | Dividend per share (Yen) | Record date | Effective date |
|---|---------------|---|---------------------------|-----------------------------|---------------|----------------|
| Annual general meeting of shareholders on Mar. 30, 2011 | | 346 | Retained earnings | 8 | Dec. 31, 2010 | Mar. 31, 2011 |

Notes to Consolidated Statements of Cash Flows

| | | | (Million yen | |
|--|----------------|---|----------------|--|
| Fiscal Year 2009 | | Fiscal Year 2010 | | |
| (Jan. 1, 2009 – Dec. 31, 2009) | | (Jan. 1, 2010 – Dec. 31, 2010) | | |
| *1. Reconciliation between balance sheet account | ts and | *1. Reconciliation between balance sheet account | is and | |
| year-end balance of cash and cash equivalents | 5 | year-end balance of cash and cash equivalents | 5 | |
| (As of I | Dec. 31, 2009) | (As of I | Dec. 31, 2010) | |
| Cash and deposits | 8,613 | Cash and deposits | 10,855 | |
| Short-term investment securities | 182 | Cash and cash equivalents | 10,855 | |
| Cash and cash equivalents | 8,795 | | | |
| 2. | | *2. Breakdown of assets and liabilities of Mobako | ore Co., Ltd. | |
| | | as of the date the Company made it a consolid | | |
| | | subsidiary upon the acquisition of its shares, a | | |
| | | relationship with the purchase price of Mobal | | |
| | | and net proceeds from the acquisition | , | |
| | | Current assets | 975 | |
| | | Noncurrent assets | 24 | |
| | | Current liabilities | (583) | |
| | | Goodwill | 25 | |
| | | Acquired surplus after application of the equity method | (20) | |
| | | Initial acquisition cost of Mobakore | (196) | |
| | | Cost of Mobakore stock at purchase during | 225 | |
| | | period | 225 | |
| | | Cash and cash equivalents of Mobakore | 499 | |
| | | Net proceeds from acquisition of Mobakore stock | 274 | |
| 3. | | *3. Senshu Transportation Co., Ltd. is no longer | a | |
| | | consolidated subsidiary due to the sale of its | stock. The | |
| | | breakdown of assets and liabilities as of the d | ate of the | |
| | | sale, as well as the sales price of Senshu Tran | sportation's | |
| | | stock and net proceeds from the sales. | | |
| | | Current assets | 154 | |
| | | Noncurrent assets | 33 | |
| | | Current liabilities | (69) | |
| | | Sales price of Senshu Transportation stock | 119 | |
| | | Cash and cash equivalents of Senshu | 69 | |
| | | Transportation | | |
| | | Net proceeds from sales of Senshu | 49 | |
| | | Transportation stock | | |
| | | | | |
| | | | | |

Segment Information

a. Business segments

Fiscal Year 2009 (Jan. 1, 2009 - Dec. 31, 2009)

| , , , , , , , , , , , , , , , , , , , | <i>Bee.</i> 31, 2007) | | | | | (Million yen) |
|---|------------------------|------------------|---------|---|---------------------|---------------|
| | Mail-order business | Other businesses | Total | | nation or porate | Consolidated |
| I Net sales and operating income (loss) Net sales | | | | | | |
| (1) Sales to customers | 130,967 | 16,325 | 147,292 | | - | 147,292 |
| (2) Inter-segment sales | 1,502 | 1,328 | 2,830 | (| 2,830) | - |
| Total | 132,469 | 17,653 | 150,123 | (| 2,830) | 147,292 |
| Operating expenses | 134,755 | 17,844 | 152,599 | (| 2,901) | 149,698 |
| Operating income (loss) | (2,285) | (190) | (2,476) | | 70 | (2,405) |
| II Assets, depreciation, impairment loss and capital expenditures | | | | | | |
| Assets | 82,478 | 11,517 | 93,996 | (| 2,158) | 91,837 |
| Depreciation | 2,024 | 479 | 2,503 | | - | 2,503 |
| Impairment loss | 270 | 85 | 356 | | - | 356 |
| Capital expenditures | 1,735 | 888 | 2,624 | | - | 2,624 |

Notes: 1. The classification of business segments is based on categories adopted for internal management purposes.

2. Principal activities of each business segment

(1) Mail-order business: Catalog and hanpukai businesses

(2) Other businesses: Product sales, services, and transportation

3. There are no unallocated operating expenses included in the "elimination or corporate."

4. There are no corporate assets included in the "elimination or corporate."

5. Change in accounting policy

As stated in "Changes in Significant Accounting Policies for the Preparation of Consolidated Financial Statements," "Accounting Standards for Measurement of Inventories" (ASBJ Statement No. 9) has been adopted with effect from the current fiscal year. As an effect of this change, operating loss in the mail-order business increased by 1,195 million yen in the current fiscal year.

There is no effect on other businesses.

Fiscal Year 2010 (Jan. 1, 2010 - Dec. 31, 2010)

| Fiscal Teal 2010 (Jall. 1, 201 | <i>Dee: 51, 2010)</i> | | | | | (Million yen) |
|---|------------------------|------------------|---------|---|------------------|---------------|
| | Mail-order business | Other businesses | Total | | nation or porate | Consolidated |
| I Net sales and operating income (loss) | | | | | | |
| Net sales | | | | | | |
| (1) Sales to customers | 118,227 | 18,632 | 136,859 | | - | 136,859 |
| (2) Inter-segment sales | 2,062 | 504 | 2,566 | (| 2,566) | - |
| Total | 120,289 | 19,136 | 139,426 | (| 2,566) | 136,859 |
| Operating expenses | 117,390 | 18,679 | 136,069 | (| 2,632) | 133,437 |
| Operating income | 2,898 | 457 | 3,356 | | 66 | 3,422 |
| II Assets, depreciation, impairment loss and capital expenditures | | | | | | |
| Assets | 80,611 | 11,032 | 91,643 | (| 1,556) | 90,086 |
| Depreciation | 1,902 | 502 | 2,404 | | - | 2,404 |
| Impairment loss | 238 | 146 | 385 | | - | 385 |
| Capital expenditures | 1,674 | 1,198 | 2,873 | | - | 2,873 |

(Million yon)

Notes: 1. The classification of business segments is based on categories adopted for internal management purposes.

- 2. Principal activities of each business segment
- (1) Mail-order business: Catalog and hanpukai businesses
- (2) Other businesses: Product sales and services

Note: The transportation business was previously a mainstay of the Company's other businesses, but it is no longer a mainstay following the removal of Senshu Transportation Co., Ltd. from the Company's consolidated accounts in the current fiscal year.

- 3. There are no unallocated operating expenses included in the "elimination or corporate."
- 4. There are no corporate assets included in the "elimination or corporate."

b. Geographical segment information

Fiscal Year 2009 (Jan. 1, 2009 - Dec. 31, 2009), Fiscal Year 2010 (Jan. 1, 2010 - Dec. 31, 2010)

Geographic segment information has not been presented because the Company and its consolidated subsidiaries have conducted over 90% of their total net sales and assets in Japan.

c. Overseas sales

Fiscal Year 2009 (Jan. 1, 2009 – Dec. 31, 2009), Fiscal Year 2010 (Jan. 1, 2010 – Dec. 31, 2010) Overseas sales have not been presented because they represented less than 10% of total consolidated sales.

Per Share Information

| | | | (Yen | |
|--|--------|---|--------|--|
| Fiscal Year 2009 (Jan. 1, 2009 – Dec. 31, 2009) | | Fiscal Year 2010 | | |
| | | (Jan. 1, 2010 – Dec. 31, 2010) | | |
| Net assets per share | 874.89 | Net assets per share | 909.99 | |
| Net loss per share | 84.18 | Net income per share | 47.04 | |
| | | Diluted net income per share is not pres Company has no outstanding residual s | | |

Note: Basis for calculation of net income (loss) per share and diluted net income per share is as follows.

| | | (Million yen) |
|--|--------------------------------|--------------------------------|
| | Fiscal Year 2009 | Fiscal Year 2010 |
| | (Jan. 1, 2009 - Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| Net income (loss) per share | | |
| Net income (loss) | (3,811) | 2,037 |
| Amounts unavailable to common shareholders | - | - |
| Net income (loss) related to common stock | (3,811) | 2,037 |
| Average number of shares outstanding during the period (thousand shares) | 45,277 | 43,310 |
| Diluted net income per share | | |
| Adjustment to net income | - | - |
| Increase in number of common stock (thousand shares) | - | - |
| [Including: subscription rights to shares (thousand shares)] | - | - |
| Number of residual securities with no dilution excluded from calculation of diluted net income per share | | |

Subsequent Events

| Fiscal Year 2009 | Fiscal Year 2010 |
|--|--------------------------------|
| (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| (Reduction of legal capital surplus and treatment of other capital surplus) Senshukai's Board of Directors resolved at a meeting held on February 19, 2010 to propose at the annual general meeting of shareholders a reduction of the amount of legal capital surplus and the transfer of this to other capital surplus. The proposal | |
| was adopted at the annual general meeting of shareholders held on March 30, 2010. | |
| 1. Purpose and overview of reducing legal capital surplus For the purpose of ensuring flexibility and mobility of its future capital policy, Senshukai reduced the amount of legal capital surplus and transferred the same amount to other capital surplus in line with Article 448, Clause 1 of the Company Act. | |
| (1) Amount of decline in reservesLegal capital surplus:7,000,000,000 yen of 19,864,139,367 yen | |
| (2) Increase in surplus item and amount Other capital surplus: 7,000,000,000 yen | |
| 2. Purpose and overview of treatment of surplus For the purpose of covering for the loss in retained earnings brought forward and to ensure flexibility and mobility of the capital policy, Senshukai reduced the entire amount of general reserves and transferred the same amount to retained earnings brought forward in line with Article 452 of the Company Act. | |
| (1) Decline in surplus item and amount General reserves: 13,600,000,000 yen | |
| (2) Increase in surplus item and amount Retained earnings brought forward: 13,600,000,000 yen | |
| 3. Timeline of reduction of legal capital surplus(1) Date of resolution of meeting of the Board of Directors: February 19, 2010 | |
| (2) Official start of period for creditors to state their objections: February 26, 2010(3) Official end of period for creditors to state their | |
| (5) Official end of period for creditors to state their objections: March 26, 2010(4) Date of resolution of annual general meeting of | |
| shareholders: March 30, 2010 (5) Effective date: March 31, 2010 | |

Omission of Disclosure

With respect to lease transactions, related party transactions, deferred tax accounting, financial instruments, investment securities, derivatives, retirement benefits, stock options, business combinations, and rental and other properties are not presented since the disclosure of such information is not significant in the context of the financial results.

5. Non-consolidated Financial Statements

(1) Balance Sheets

| | Fiscal Year 2009 | (Million yen) Fiscal Year 2010 |
|--|-----------------------|-----------------------------------|
| | (As of Dec. 31, 2009) | (As of Dec. 31, 2010) |
| Assets | | |
| Current assets | | |
| Cash and deposits | 6,035 | 7,687 |
| Notes receivable-trade | 113 | 130 |
| Accounts receivable-trade | 10,008 | 5,919 |
| Short-term investment securities | - | : |
| Merchandise and finished goods | 10,750 | 12,18 |
| Raw materials and supplies | 66 | 10 |
| Advance payments-trade | 1,357 | 88 |
| Prepaid expenses | 2,628 | 1,61 |
| Deferred tax assets | 673 | 1,05 |
| Short-term loans receivable to subsidiaries and affiliates | 1,236 | 42 |
| Accounts receivable-other | 7,496 | 8,99 |
| Other | 122 | 15 |
| Allowance for doubtful accounts | (491) | (237 |
| Total current assets | 40,000 | 38,92 |
| Noncurrent assets | | |
| Property, plant and equipment | | |
| Buildings | 28,521 | 28,30 |
| Accumulated depreciation | (17,671) | (18,284 |
| Buildings, net | 10,849 | 10,01 |
| Structures | 1,974 | 1,96 |
| Accumulated depreciation | (1,622) | (1,654 |
| Structures, net | 352 | 31 |
| Machinery and equipment | 11,881 | 11,53 |
| Accumulated depreciation | (10,798) | (10,664 |
| Machinery and equipment, net | 1,082 | 86 |
| Vehicles | 106 | 7 |
| Accumulated depreciation | (102) | (74 |
| Vehicles, net | 3 | |
| Tools, furniture and fixtures | 2,506 | 2,39 |
| Accumulated depreciation | (1,756) | (1,768 |
| Tools, furniture and fixtures, net | 750 | 62 |
| Land | 11,006 | 10,89 |
| Construction in progress | - | 10,07 |
| | 24,045 | 22,71 |
| Total property, plant and equipment | 24,043 | 22,71 |
| Intangible assets | 89 | |
| Goodwill Lessaheld right | 89 139 | |
| Leasehold right | | |
| Software | 1,991 | 1,62 |
| Software in progress | 427 | 1,51 |
| Other | 35 | 3 |
| Total intangible assets | 2,682 | 3,16 |

| | Fiscal Year 2009 | (Million yen) Fiscal Year 2010 |
|---|-----------------------|-----------------------------------|
| | (As of Dec. 31, 2009) | (As of Dec. 31, 2010) |
| Investments and other assets | | |
| Investment securities | 8,262 | 7,210 |
| Stocks of subsidiaries and affiliates | 6,194 | 6,901 |
| Long-term loans receivable | 346 | 355 |
| Long-term loans receivable from employees | 13 | 7 |
| Long-term loans receivable from subsidiaries and affiliates | 2,417 | 1,318 |
| Lease and guarantee deposits | 935 | 843 |
| Long-term prepaid expenses | 89 | 75 |
| Deferred tax assets | 28 | 10 |
| Insurance funds for directors | 595 | 481 |
| Long-term time deposits | 3,000 | 3,000 |
| Other | 546 | 563 |
| Allowance for doubtful accounts | (1,153) | (465 |
| Allowance for investment loss | (245) | (568 |
| Total investments and other assets | 21,029 | 19,740 |
| Total noncurrent assets | 47,757 | 45,62 |
| Total assets | 87,757 | 84,552 |
| iabilities — | | |
| Current liabilities | | |
| Notes payable-trade | 1,354 | 1,245 |
| Accounts payable-trade | 4,980 | 5,802 |
| Short-term loans payable | 3,000 | |
| Current portion of bonds | 700 | 70 |
| Current portion of long-term loans payable | 2,670 | 2,660 |
| Accounts payable-other | 5,964 | 6,269 |
| Accounts payable-factoring | 13,707 | 13,548 |
| Accrued expenses | 1,145 | 1,358 |
| Income taxes payable | 81 | 9′ |
| Accrued consumption taxes | 223 | 113 |
| Deposits received | 529 | 989 |
| Provision for sales promotion expenses | 518 | 64 |
| Forward exchange contracts | 3,045 | 3,585 |
| Other | 290 | 382 |
| Total current liabilities | 38,211 | 37,394 |
| – Noncurrent liabilities | | |
| Bonds payable | 3,950 | 3,250 |
| Long-term loans payable | 7,025 | 4,365 |
| Deferred tax liabilities for land revaluation | 756 | 723 |
| Total noncurrent liabilities | 11,731 | 8,338 |
| | 49,943 | 45,732 |

| | Fiscal Year 2009 | (Million yen) Fiscal Year 2010 |
|--|-----------------------|-----------------------------------|
| | (As of Dec. 31, 2009) | (As of Dec. 31, 2010) |
| Net assets | | |
| Shareholders' equity | | |
| Capital stock | 20,359 | 20,359 |
| Capital surplus | | |
| Legal capital surplus | 19,864 | 12,864 |
| Other capital surplus | 1,174 | 8,174 |
| Total capital surpluses | 21,038 | 21,038 |
| Retained earnings | | |
| Legal retained earnings | 1,118 | 1,118 |
| Other retained earnings | | |
| Reserve for advanced depreciation of noncurrent assets | 66 | 63 |
| Reserve for overseas investment loss | 40 | 40 |
| General reserve | 13,600 | - |
| Retained earnings brought forward | (5,530) | 9,368 |
| – Total retained earnings | 9,294 | 10,591 |
| – Treasury stock | (2,774) | (2,775) |
| – Total shareholders' equity | 47,917 | 49,213 |
| – Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | (987) | (928) |
| Deferred gains or losses on hedges | (2,047) | (2,347) |
| Revaluation reserve for land | (7,067) | (7,117) |
| – Total valuation and translation adjustments | (10,103) | (10,393) |
| Total net assets | 37,814 | 38,820 |
| Total liabilities and net assets | 87,757 | 84,552 |

(2) Statements of Income

| | (Million yen) Fiscal Year 2009 Fiscal Year 2010 | | | | |
|---|--|--------------------------------|--|--|--|
| | (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) | | | |
| Net sales | 136,941 | 125,966 | | | |
| Cost of sales | | · | | | |
| Total cost of sales | 75,258 | 66,491 | | | |
| Gross profit | 61,682 | 59,475 | | | |
| Selling, general and administrative expenses | | | | | |
| Freightage and packing expenses | 7,482 | 8,133 | | | |
| Promotion expenses | 23,635 | 19,754 | | | |
| Sales commission | 2,523 | 701 | | | |
| Provision for allowance for sales promotion | | | | | |
| expenses | 518 | 641 | | | |
| Provision of allowance for doubtful accounts | 264 | 230 | | | |
| Bad debts expenses | 37 | 40 | | | |
| Directors' compensations | 212 | 214 | | | |
| Salaries and allowances | 5,567 | 5,195 | | | |
| Bonuses | 921 | 887 | | | |
| Welfare expenses | 1,023 | 1,038 | | | |
| Rent expenses | 1,358 | 1,172 | | | |
| Research study expenses | 572 | 322 | | | |
| Commission fee | 13,578 | 11,744 | | | |
| Depreciation | 2,018 | 1,887 | | | |
| Other | 4,315 | 4,557 | | | |
| Total selling, general and administrative expenses | 64,030 | 56,521 | | | |
| Operating income (loss) | (2,347) | 2,953 | | | |
| Non-operating income | | | | | |
| Interest income | 64 | 59 | | | |
| Interest on securities | 61 | 47 | | | |
| Dividends income | 986 | 343 | | | |
| Foreign exchange gains | 1,407 | - | | | |
| Gain on valuation of compound financial | 32 | | | | |
| instruments | | - | | | |
| Miscellaneous income | 215 | 228 | | | |
| Total non-operating income | 2,767 | 678 | | | |
| Non-operating expenses | | | | | |
| Interest expenses | 222 | 188 | | | |
| Interest on bonds | 64 | 67 | | | |
| Foreign exchange losses | - | 220 | | | |
| Loss on valuation of compound financial instruments | - | 147 | | | |
| Bond issuance cost | 127 | - | | | |
| Commission fee | 450 | - | | | |
| Miscellaneous loss | 172 | 140 | | | |
| Total non-operating expenses | 1,037 | 764 | | | |
| Ordinary income (loss) | (617) | 2,867 | | | |

| | | (Million yen) |
|--|--------------------------------|--------------------------------|
| | Fiscal Year 2009 | Fiscal Year 2010 |
| | (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010) |
| Extraordinary income | | |
| Gain on sales of noncurrent assets | 0 | 13 |
| Gain on sales of investment securities | - | 4 |
| Gain on liquidation of subsidiaries | - | 35 |
| Total extraordinary income | 0 | 52 |
| Extraordinary loss | | |
| Loss on sales and retirement of noncurrent assets | 72 | 213 |
| Loss on valuation of investment securities | 573 | 253 |
| Loss on sales of investment securities | 517 | 77 |
| Provision of allowance for doubtful accounts | 631 | 188 |
| Provision of allowance for investment loss | 245 | 323 |
| Loss on valuation of stocks of subsidiaries and affiliates | 580 | 165 |
| Impairment loss | 247 | 337 |
| Loss on liquidation of business | - | 150 |
| Other | - | 100 |
| Total extraordinary losses | 2,868 | 1,809 |
| Income (loss) before income taxes | (3,485) | 1,110 |
| Income taxes-current | 24 | 23 |
| Income taxes-deferred | 155 | (419) |
| Total income taxes | 179 | (395) |
| Net income (loss) | (3,664) | 1,506 |

(Million yen) Fiscal Year 2010 Fiscal Year 2009 (Jan. 1, 2009 - Dec. 31, 2009)(Jan. 1, 2010 - Dec. 31, 2010) Shareholders' equity Capital stock Balance at the end of previous period 20,359 20,359 Changes of items during the period Total changes of items during the period Balance at the end of current period 20,359 20,359 Capital surplus Legal capital surplus Balance at the end of previous period 19,864 19,864 Changes of items during the period Transfer to other capital surplus from legal capital surplus (7,000)Total changes of items during the period (7,000)Balance at the end of current period 19,864 12,864 Other capital surplus Balance at the end of previous period 1,174 1,174 Changes of items during the period Disposal of treasury stock (0)(0)7,000 Transfer to other capital surplus from legal capital surplus Total changes of items during the period (0)6,999 Balance at the end of current period 1,174 8,174 Total capital surplus Balance at the end of previous period 21.038 21.038 Changes of items during the period Disposal of treasury stock (0)(0) Transfer to other capital surplus from legal capital surplus (0)(0) Total changes of items during the period Balance at the end of current period 21,038 21,038 Retained earnings Legal retained earnings 1,118 Balance at the end of previous period 1,118 Changes of items during the period Total changes of items during the period Balance at the end of current period 1,118 1,118 Other retained earnings Reserve for advanced depreciation of noncurrent assets Balance at the end of previous period 69 66 Changes of items during the period Reversal of reserve for advanced depreciation of (3) (3) noncurrent assets Total changes of items during the period (3) (3) Balance at the end of current period 66 63 Reserve for overseas investment loss Balance at the end of previous period 40 36 Changes of items during the period 7 Provision of reserve for overseas investment loss 3 Reversal of reserve for overseas investment loss (3)(2) Total changes of items during the period 3 0 40 40 Balance at the end of current period

(3) Statements of Changes in Net assets

| | (Million y Fiscal Year 2009 Fiscal Year 2010 | | |
|---|---|---------------------------------|--|
| | (Jan. 1, 2009 - Dec. 31, 2009) | (Jan. 1, $2010 - Dec. 31, 2010$ | |
| General reserve | (Juli: 1, 200) – Dec. 51, 2007) | (Juli: 1, 2010 – Dec. 31, 2010 | |
| Balance at the end of previous period | 13,600 | 13,60 | |
| Changes of items during the period | 10,000 | 10,00 | |
| Reversal of general reserve | - | (13,600 | |
| Total changes of items during the period | - | (13,600 | |
| Balance at the end of current period | 13,600 | (10,000 | |
| Retained earnings brought forward | | | |
| Balance at the end of previous period | (1,129) | (5,53) | |
| Changes of items during the period | (1,12)) | (3,53) | |
| Reversal of reserve for advanced depreciation of | | | |
| noncurrent assets | 3 | | |
| Provision of reserve for overseas investment loss | (7) | (. | |
| Reversal of reserve for overseas investment loss | 3 | (- | |
| Reversal of general reserve | - | 13,60 | |
| Dividends from surplus | (700) | (259 | |
| Net income (loss) | (3,664) | 1,50 | |
| Reversal of revaluation reserve for land | (35) | 4 | |
| Total changes of items during the period | (4,400) | 14,89 | |
| Balance at the end of current period | (5,530) | 9,36 | |
| Total retained earnings | (3,530) | 2,50 | |
| Balance at the end of previous period | 13,695 | 9,29 | |
| Changes of items during the period | 15,075 |),2) | |
| Reversal of reserve for advanced depreciation of | | | |
| noncurrent assets | - | | |
| Provision of reserve for overseas investment loss | - | | |
| Reversal of reserve for overseas investment loss | - | | |
| Reversal of general reserve | - | | |
| Dividends from surplus | (700) | (25) | |
| Net income (loss) | (3,664) | 1,50 | |
| Reversal of revaluation reserve for land | (35) | _, | |
| Total changes of items during the period | (4,400) | 1,29 | |
| Balance at the end of current period | 9,294 | 10,59 | |
| Treasury stock | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 10,57 | |
| Balance at the end of previous period | (631) | (2,774 | |
| Changes of items during the period | (031) | (2,77 | |
| Purchase of treasury stock | (2,142) | () | |
| Disposal of treasury stock | (2,142) | () | |
| Total changes of items during the period | (2,142) | () | |
| | | | |
| Balance at the end of current period | (2,774) | (2,775 | |
| Total shareholders' equity | 54.461 | 47.01 | |
| Balance at the end of previous period | 54,461 | 47,91 | |
| Changes of items during the period | (700) | (0.5) | |
| Dividends from surplus | (700) | (25) | |
| Net income (loss) | (3,664) | 1,50 | |
| Purchase of treasury stock | (2,142) | () | |
| Disposal of treasury stock | 0 | | |
| Reversal of revaluation reserve for land | (35) | 4 | |
| Total changes of items during the period | (6,543) | 1,29 | |
| Balance at the end of current period | 47,917 | 49,21 | |

| | Fiscal Year 2009 | (Million yen) Fiscal Year 2010 |
|---|--------------------------------|-----------------------------------|
| | (Jan. 1, 2009 – Dec. 31, 2009) | (Jan. 1, 2010 – Dec. 31, 2010 |
| Valuation and translation adjustments | | |
| Valuation difference on available-for-sale securities | | |
| Balance at the end of previous period | (1,223) | (987 |
| Changes of items during the period | | |
| Net changes of items other than shareholders' equity | 235 | 5 |
| Total changes of items during the period | 235 | 5 |
| Balance at the end of current period | (987) | (928 |
| Deferred gains or losses on hedges | | |
| Balance at the end of previous period | (2,038) | (2,047 |
| Changes of items during the period | | |
| Net changes of items other than shareholders' equity | (9) | (299 |
| Total changes of items during the period | (9) | (299 |
| Balance at the end of current period | (2,047) | (2,347 |
| Revaluation reserve for land | | |
| Balance at the end of previous period | (7,103) | (7,067 |
| Changes of items during the period | | |
| Net changes of items other than shareholders' equity | 35 | (49 |
| Total changes of items during the period | 35 | (49 |
| Balance at the end of current period | (7,067) | (7,117 |
| Total valuation and translation adjustments | | |
| Balance at the end of previous period | (10,364) | (10,103 |
| Changes of items during the period | | |
| Net changes of items other than shareholders' equity | 261 | (290 |
| Total changes of items during the period | 261 | (290 |
| Balance at the end of current period | (10,103) | (10,393 |
| Total net assets | | |
| Balance at the end of previous period | 44,096 | 37,81 |
| Changes of items during the period | | |
| Dividends from surplus | (700) | (259 |
| Net income (loss) | (3,664) | 1,50 |
| Purchase of treasury stock | (2,142) | (0 |
| Disposal of treasury stock | 0 | |
| Reversal of revaluation reserve for land | (35) | 4 |
| Net changes of items other than shareholders' equity | 261 | (290 |
| Total changes of items during the period | (6,282) | 1,00 |
| Balance at the end of current period | 37,814 | 38,82 |

Going Concern Assumption

Not applicable.

6. Other

(1) Changes in Members of Board of Directors
1) Changes in Representative Director
The change in Representative Director was already disclosed on November 26, 2010.
2) Changes in Other Directors and Executive Officers (as of March 30, 2011)
Candidate for Auditors
(Full-time) Auditor: Yoshihiro Nakabayashi (current Executive Officer)
(Full-time) Auditor: Makoto Yamamoto (current Executive Officer)
Retiring Auditors
(Full-time) Auditor: Shoji Tottori
(Full-time) Auditor: Yoshihiro Inoda
Retiring Executive Officers
Executive Officer: Yoshihiro Nakabayashi

(2) Production, Orders and Sales

1) Production

There were no production activities.

2) Orders

There were no production activities in response to orders received.

3) Sales

a. Sales by business segment

(Million yen)

| By business segment | | | | ear 2010 Dec. 31, 2010) | Change |
|---------------------|---------|-----------|---------|----------------------------|----------|
| | Amount | Share (%) | Amount | Share (%) | Ū. |
| Mail-order business | 130,967 | 88.9 | 118,227 | 86.4 | (12,740) |
| Other businesses | 16,325 | 11.1 | 18,632 | 13.6 | 2,307 |
| Total | 147,292 | 100.0 | 136,859 | 100.0 | (10,433) |

Note: The figures above are stated exclusive of consumption taxes.

b. Sales by type

(Million yen)

| By type | Fiscal Year 2009 (Jan. 1, 2009 – Dec. 31, 2009) | | Fiscal Year 2010 (Jan. 1, 2010 – Dec. 31, 2010) | | Change |
|---------------------|--|-----------|--|-----------|----------|
| - 5 - 5 F - | Amount | Share (%) | Amount | Share (%) | 8- |
| Apparel | 58,575 | 39.7 | 51,797 | 37.8 | (6,778) |
| Interior goods | 29,312 | 19.9 | 27,501 | 20.1 | (1,810) |
| Household goods | 21,495 | 14.6 | 19,426 | 14.2 | (2,068) |
| Fashion accessories | 15,129 | 10.3 | 13,781 | 10.1 | (1,348) |
| Foods | 5,728 | 3.9 | 5,378 | 3.9 | (349) |
| Others | 17,051 | 11.6 | 18,974 | 13.9 | 1,922 |
| Total | 147,292 | 100.0 | 136,859 | 100.0 | (10,433) |

Note: The figures above are stated exclusive of consumption taxes.

* This financial report is solely a translation of summary of "kessan Tanshin" (in Japanese, including attachments), which has been prepared in accordance with accounting principles and practices generally accepted in Japan, for the convenience of readers who prefer an English translation.