# Senshukai Co., Ltd. Interim Fiscal 2008 Earnings Presentation 

SENSHUKAI CO., LTD.

August 1, 2008

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## Results of Operations for Interim Fiscal 2008

## Consolidated Results of Operations for Interim Fiscal 2008 （YoY Comparison）

| （Millions of yen） |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Interim Fiscal } \\ 2007 \end{gathered}$ | Comparison to Net Sales | $\begin{aligned} & \text { Interim Fiscal } \end{aligned}$ | Comparison to Net Sales | Difference | YoY <br> Change \％ |
| Net Sales | 79，701 | － | 79，211 | － | －490 | －0．6\％ |
| Cost of Sales | 40，987 | 51．4\％ | 40，936 | 51．7\％ | －51 | －0．1\％ |
| Gross Profit | 38，714 | 48．6 \％ | 38，274 | 48．3\％ | －440 | －1．1\％ |
| SG\＆A <br> Expenses | 35，218 | 44．2\％ | 36，914 | 46．6\％ | 1，696 | 4．8\％ |
| Operating Income | 3，495 | 4．4\％ | 1，359 | 1．7\％ | －2，136 | －61．1\％ |
| Ordinary Income | 3，917 | 4．9\％ | 816 | 1．0\％ | －3，101 | －79．2\％ |
| Net Income | 2，001 | 2．5\％ | 196 | 0．2\％ | －1，805 | －90．2\％ |

## Operating Profit Ratio for Interim Fiscal 2008 （YoY Comparison）



Although the increase in the cost－of－sales ratio was limited，the increase in ratio of sales to SG\＆A expenses such as catalog expenses brought a $2.7 \%$ decrease in the operating profit ratio．

## Trends in the Sales for the First Half（YoY Comparison）（Monthly and YTD）



Sales of spring／summer items suffered in January and February due to severe cold but recovered to a certain extent from March and April due to warm weather．However，the growth was not sufficient， and sales registered year－on－year losses．

## Net Sales by Business Segment for Interim Fiscal 2008 （Yoy Comparison）



## Current Situation of Catalog Business

## Number of Active Customers＊

Average Sales Per Customer
Number of New Members
＊Number of customers placing orders over the year
（10，000 members）

（Yen）

（10，000 members）

＊Increase in number of newly acquired customers as well as that of active customers
＊Fashion catalog remained unchanged．Decrease in living catalog from the previous year（decrease in interior goods and fabric）．Increase in bargain sales．Strong sales of child and gift．

## Current Situation of Hanpukai Business

Number of Members



The trend of declining members is continuing．Rebuilding the Hanpukai Business is progressing through the office vending box business；about 17，000 boxes were installed in offices in June．


## Current Situation of Other Businesses



## Cost－of－Sales Ratio Overview

Consolidated
Hanpukai Business


Other Businesses
Interim Fiscal 2007
Interim Fiscal 2008
－Hanpukai Business：Increased cost rate due to increase in number of office vending boxes
－Catalog Business：Decreased cost of purchase and decreased evaluation loss
－Other Businesses：Increased cost rate due to B－to－B operations

## Breakdown of Changes in SG\＆A Expenses



## Results Compared to Initial Targets for Interim Fiscal 2008

## Results Compared to Initial Targets for Interim Fiscal 2008

|  | Interim Fiscal 2008 Initial Targets | Comparison to Net Sales | Interim Fiscal 2008 Results | Comparison to Net Sales | Difference | Progress <br> Indicator \％ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | 81，500 | － | 79，211 | － | －2，289 | －2．8\％ |
| Cost of Sales | 41，718 | 51．2\％ | 40，936 | 51．7\％ | －782 | －1．9\％ |
| Gross Profit | 39，781 | 48．8\％ | 38，274 | 48．3\％ | －1，507 | －3．8\％ |
| SG\＆A <br> Expenses | 37，681 | 46．2\％ | 36，914 | 46．6\％ | －767 | －2．0\％ |
| Operating Income | 2，100 | 2．6\％ | 1，359 | 1．7\％ | －741 | －35．3\％ |
| Ordinary Income | 2，100 | 2．6\％ | 816 | 1．0\％ | －1，284 | －61．1\％ |
| Net Income | 900 | 1．1\％ | 196 | 0．2\％ | －704 | －78．2\％ |

## Breakdown of Changes in Cost－of－sales Ratio and SG\＆A Expenses

 （Comparison to initial budget）Cost－of sales Ratio $\bigcirc$ Increase in cost－of－sales ratio in line with increased bargain sales and web－and fax－based bargain sales

SG\＆A Expenses $\bigcirc$ Ratio of sales to SG\＆A expenses $46.2 \% \Rightarrow 46.6 \%$


# Highlights of Interim Fiscal 2008 

## Highlights From Interim Fiscal 2008

1．Opening of Kurasu Fuku stores in Mikage Classe and Ario Otori

New stores opened in Kobe and Osaka in March． Three stores in total．
We will gradually increase the number of stores．


2．Introducing Benebis at Hanshin Department Store
Our original shoes brand，Benebis，was sold for a limited time at Hanshin Department Store．


3．Making Dears Brain Inc．our subsidiary


We made Dears Brain Inc．our subsidiary．Dears Brain Inc．opens stores focusing on local regions and succeeded in producing strong results by managing the mansion－type wedding business．

We seek further development in the years ahead．

## Progress on the Medium－Term Management Plan （2008－2010）

## Promotion of Channel Mix（Internet Sales，Number of Stores and Sales）



Number of Stores and Sales

＊Plan to open new Kurasu Fuku stores during the year
＊Plan to open outlet stores in the Belle Maison market

## Expansion of Customer Base

1．To acquire new customers in their twenties

Renewed website opening on August $4^{\text {th }}$
$\rightarrow$ Special site for each product category
Opening of new website，Bellissi，for women in their twenties
Strengthening of Okaimono with


## SCM Promotion（Status of Each Indicator）

|  |  |  | Interim Fiscal 2007 Results | Degree of Improvement | Interim Fiscal 2008 Results | Fiscal 2008 <br> Medium－Term <br> Management Plan Targets |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Rapid delivery ratio | 83．9\％ |  | 77．7\％ | 83．8\％ |
|  |  | Delivery－to－order ratio | 132．2\％ |  | 145．7\％ | 131．0\％ |
|  |  | Import ratio | 71．1\％ |  | 71．3\％ | 72．0\％ |
|  | ， | Domestic direct transaction ratio | 19．1\％ |  | 21．4\％ | 22．0\％ |
|  |  | Inventory turnover | 4.3 times |  | 3.9 times | 4.1 times |
|  |  | Inventories（catalog products） | 15.484 billion yen |  | 14.673 billion yen | 15.7 billion yen |

＊Rapid delivery ratio：The ratio of products in stock that are available for immediate delivery．
＊Delivery－to－order ratio＝number of deliveries／number of orders．
＊Direct transaction：Our own SPA transactions that are not via trading companies．
The rapid delivery ratio and the delivery－to－order ratio have worsened due to the current period＇s target of inventory reduction．Other factors include out of stock due to strong sales of the summer catalog of Kurasu Fuku．We plan to improve the situation by reviewing the method of ordering starting from the second half．The import ratio and the direct transaction ratio continue its trend of small increase．Reduction of the inventory value is going well on the year－to－year basis（monthly basis）．We plan to improve the inventory turnover by bargain sales conducted immediately after the expiration of catalogs．

# Consolidated Operating Forecasts for Fiscal 2008 

## Consolidated Earnings Forecasts for fiscal 2008 （YoY Comparison）

| （Millions of yen） |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2007 | Comparison to Net Sales | Fiscal 2008 Consolidated Forecast | Comparison to Net Sales | Difference | YoY <br> Change \％ |
| Net Sales | 156，792 | － | 160，000 | － | 3，208 | 2．0\％ |
| Cost of Sales | 80，864 | 51．6\％ | 82，264 | 51．4\％ | 1，400 | 1．7\％ |
| Gross Profit | 75，928 | 48．4\％ | 77，735 | 48．6\％ | 1，807 | 2．4\％ |
| SG\＆A Expenses | 70，637 | 45．0\％ | 74，735 | 46．7\％ | 4，098 | 5．8\％ |
| Operating Income | 5，291 | 3．4\％ | 3，000 | 1．9\％ | －2，291 | －43．3\％ |
| Ordinary Income | 5，626 | 3．6\％ | 2，600 | 1．6\％ | －3，026 | －53．8\％ |
| Net Income | 2，494 | 1．6\％ | 900 | 0．6\％ | －1，594 | －63．9\％ |

## Prioritized Activities For Second Half 2008

＞Improvement of cost－of－sales ratio
We reviewed the pricing policy of some products in the summer catalog，and for the autumn／winter catalog．We implemented a full－ fledged price revision and inventory reduction．
＞Reduction of number of mailed catalogs and printed copies

We reduced the number of mailed catalogs by 500，000 by reviewing the mailing condition．We aim to improve efficiency of catalog costs by reducing the number of catalogs by 2 million copies．
－540 million yen
$>$ Renewal of Belle Maison Net（From August 4 ${ }^{\text {th }}$ ）
We opened special sites for each product category such as fashion，interior goods，beauty goods，gourmet meal／sweets and maternity／baby／child．We aim to provide a place where customers can enjoy shopping and to strengthen SEO．

With the above measures，we aim to strengthen the customer link with catalogs．


## Projected Net Sales by Business Segment for Fiscal 2008 （YoY Comparison）


＊We made Dears Brain Inc．our subsidiary in the second half and included its sales in Other Businesses． （Approximately 2.5 billion yen）

## Others

## Dividend and Date of Earnings Announcement

Senshukai will pay an interim dividend of $¥ 8$ per share to ensure a projected $30 \%$ dividend payout ratio for fiscal 2008. Based on the same dividend policy，the projected year－end dividend is $¥ 9$ per share，which would make the total dividends for the year $¥ 17$ per share．

Date of earnings announcements for fiscal 2008

■ Third quarter of fiscal 2008
■ Fiscal 2008
■ Earnings presentation

October 24 （Friday）
January 29， 2009 （Thursday）
January 30， 2009 （Friday）

The forward－looking statements contained in this earnings presentation are based on information that was available at the time． These forward－looking statements are subject to factors such as assumptions and risks that are known to exist or that may occur in the future．Any of these factors that are subject to change，or other risk factors could cause the actual results and operating performance to be significantly different to the forecasts presented here．

