SENSHUKAI CO.,LTD. (Tokyo Stock Exchange, First Section: 8165) Second Quarter of Fiscal 2014 Earnings Presentation



July 31, 2014



- 1. Consolidated Results of Operations for 2Q Fiscal 2014
- 2. Overview by Segment
- 3. 2Q Fiscal 2014 Results Relative to Initial Plan
- 4. Consolidated Earnings Outlook for Fiscal 2014

# 1. Consolidated Results of Operations for 2Q Fiscal 2014



### 2Q Fiscal 2014 Consolidated Statement of Income (YoY Comparison)



(Millions of yen)

	2Q Fisc	al 2013	2Q Fisca	al 2014	YoY o	change	
		% to net sales		% to net sales	Difference	Change in % to net sales	
Net sales	72,736	-	74,048	-	1,312	-	
Cost of sales	37,222	51.2%	39,082	52.8%	1,860	1.6%	
Gross profit	35,513	48.8%	34,966	47.2%	-547	-1.6%	
SG&A expenses	33,887	46.6%	33,132	44.7%	-755	-1.9%	
Operating income	1,626	2.2%	1,833	2.5%	207	0.3%	
Ordinary income	1,995	2.7%	1,946	2.6%	-49	-0.1%	
Net income	1,241	1.7%	914	1.2%	-327	-0.5%	

- Net sales rose due to strong sales at existing facilities and the opening of new facilities in the bridal business
- Operating income rose due to the reduction in SG&A expenses despite the decline in the gross profit margin resulting from the the yen's depreciation and an increase in loss on valuation of goods

# 2Q Fiscal 2014 Consolidated Balance Sheet (Compared with End-Fiscal 2013)



	Dec. 31, 2013	Jun. 30, 2014	Difference	(Millions of yen) Remarks
Assets				
Current assets	50,177	50,186	9	<ul><li>Cash and deposits increased</li><li>Accounts receivable-trade and others decreased</li></ul>
Non-current assets	48,622	48,317	-305	<ul><li>Buildings and structures increased</li><li>Investment securities decreased</li></ul>
Total assets	98,800	98,504	-296	
Liabilities				
Current liabilities	39,635	33,276	-6,359	Notes and accounts payable-trade decreased Short-term loans payable decreased
Non-current liabilities	8,805	15,409	6,604	Bonds with subscription rights to shares increased
Total liabilities	48,440	48,685	245	
NI de la constant				
Net assets				
Shareholders' equity	54,975	55,341	366	■ Retained earnings increased
Accumulated other comprehensive income	-4,615	-5,522	-907	Deferred gains or losses on hedges decreased
Total net assets	50,359	49,818	-541	
Total liabilities and net assets	98,800	98,504	-296	

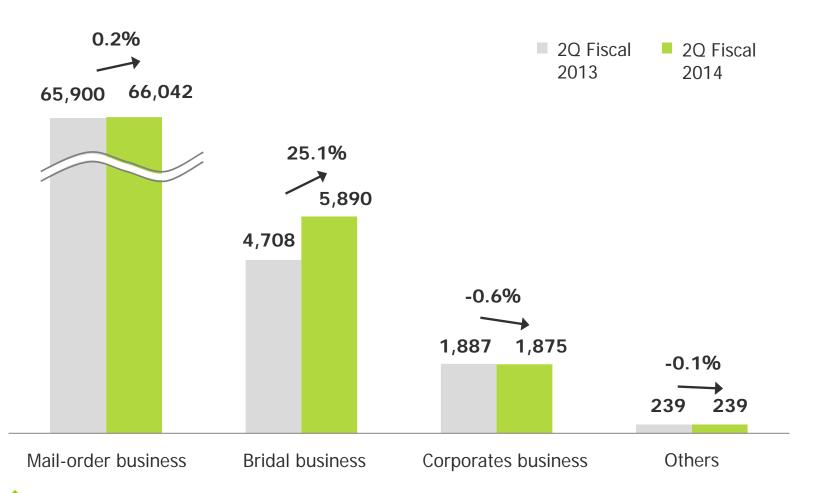
# Fiscal 2014 Consolidated Statement of Cash Flows (YoY Comparison)



(Millions of yen)

	2Q Fiscal 2013	2Q Fiscal 2014	Difference	2Q Fiscal 2014 highlights
Net cash provided by (used in) operating activities	2,857	3,514	657	<ul> <li>Increase in notes and accounts payable-trade: +¥5.7bn</li> <li>Decrease in other current assets: +¥2.6bn</li> <li>Income before income taxes and minority interests: +¥1.7bn</li> <li>Depreciation: +¥1.2bn</li> <li>Decrease in other current liabilities: -¥9.5bn</li> </ul>
Net cash provided by (used in) investing activities	511	-1,290	-1,801	<ul> <li>Purchase of intangible assets: -¥0.3bn</li> <li>Purchase of property, plant and equipment: -¥1.0bn</li> </ul>
Net cash provided by (used in) financing activities	-2,843	2,122	4,965	<ul> <li>Proceeds from issuance of bonds with subscription rights to shares: +¥6.9bn</li> <li>Decrease in short-term loans payable: -¥4.1bn</li> <li>Repayment of long-term loans payable: -¥1.2bn</li> </ul>
Cash and cash equivalents at end of period	7,993	11,118	3,125	



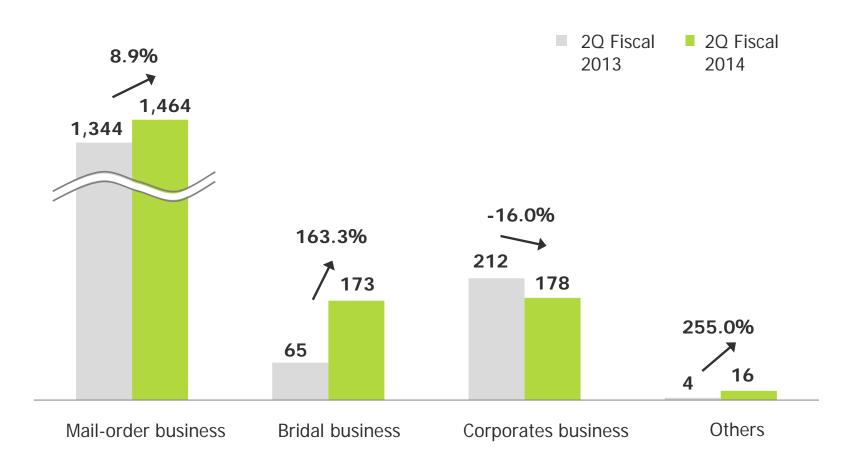


Mail-order business: Sales increased slightly as a result of higher demand prior to the April consumption tax hike and the post-tax hike decline in demand

Bridal business: Sales increased due to strong sales at existing facilities and the opening of new

Sales increased due to strong sales at existing facilities and the opening of new facilities in Kamakura and Kyoto





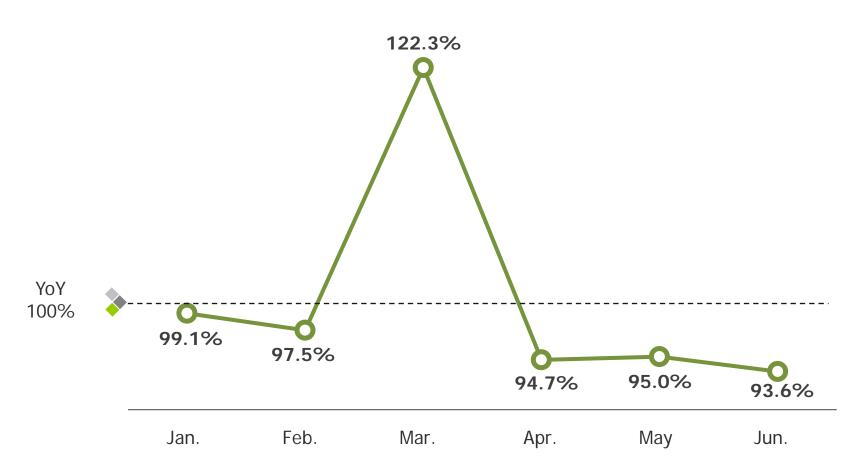
Mail-order business: Operating income increased due to the overall reduction of SG&A expenses
 Bridal business: Operating income increased due to strong sales at existing facilities

# 2. Overview by Segment



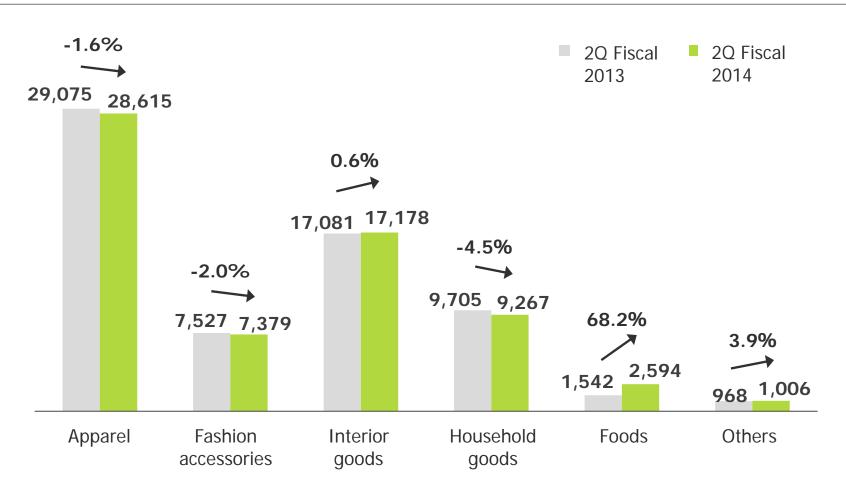


#### Mail-order Business – Monthly Sales



- March: Much higher because of the rush demand to make purchases prior to the April consumption tax hike
- April-June: Sharp drop following the April consumption tax hike





Apparel/fashion accessories: Sales were weak overall due to unfavorable weather and other factors

Foods:

Additional sales from functional food products

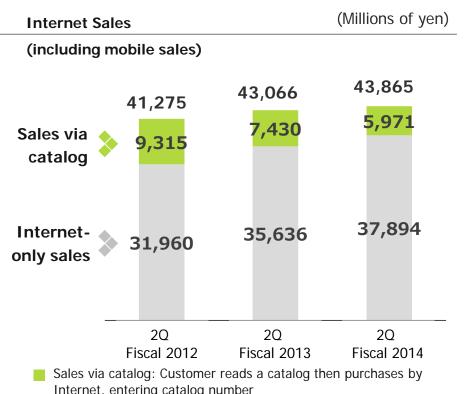
# Overview of the Mail-order Business (YoY Comparison)



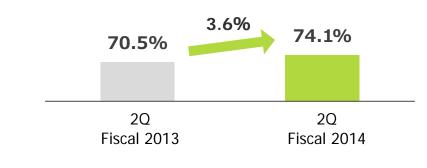
	2Q Fiscal 2013	2Q Fiscal 2014	Difference	
Semi-annual number of active customers (10,000 members)	292.3	275.9	-16.4	
Semi-annual number of new members (10,000 members)	48.1	44.0	-4.1	
Average sales per order (Yen)	10,461	10,726	265	
Semi-annual order frequency per customer (Times)	2.09	2.12	0.03	
Catalog circulation (10,000 volume)	3,563	3,531	-32	

Average sales per order and order frequency per customer increased despite a decrease in the number of active customers



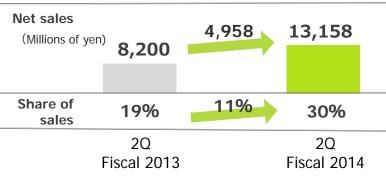


- Internet, entering catalog number
- Internet-only sales: Customer makes purchase through the Internet by putting products into online shopping cart
- In Fiscal 2014, a behavior targeting test is under way and improvements are being made, such as a revision to the method for displaying recommendations in product descriptions for smartphone users.
- We will continue to work on increasing CVR by improving sales areas to match smartphones because channels for receiving information and making purchases are different for PCs and smartphones.

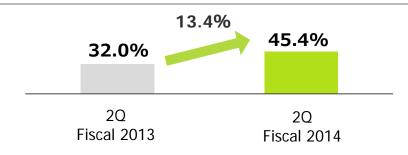


#### **Amount and Share of Smartphone Sales**

Ratio of Internet-based Orders



#### **Share of Website Visits by Smartphone Users** (number of sessions)

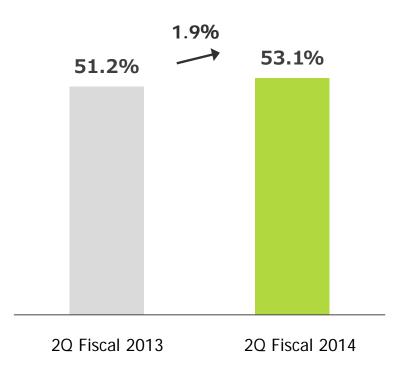


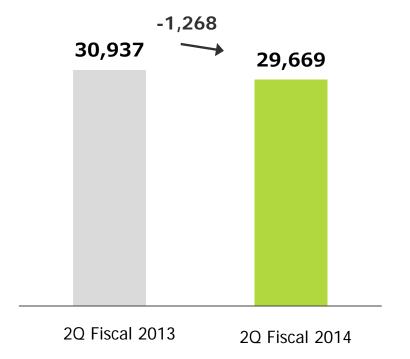


**Cost-of-sales Ratio** 

#### **SG&A Expenses**

(Millions of yen)





- The cost-of-sales ratio increased due to the weaker yen.
- The cost-of-sales ratio increased due to higher share of sales from products sold at bargain prices and an increase in valuation losses

Selling expenses:

Decrease in distribution-related costs due to a higher average unit price of shipments (up 10%)

Reduction in printing costs from a smaller number of catalog circulation and a review of paper use

Decrease in cross-media advertising expenses (from spring and summer TV commercials to a single spring TV commercial campaign)

### Overview of the Bridal Business (YoY Comparison)



2Q Fiscal 2013	2Q Fiscal 2014	Difference	
4,708	5,890	1,182	
0	236	236	
4,708	5,654	946	
65	173	108	
16	18	2	
1,155	1,518	363	
398	379	-19	
	4,708 0 4,708 65 16 1,155	4,708       5,890         0       236         4,708       5,654         65       173         16       18         1,155       1,518	4,708       5,890       1,182         0       236       236         4,708       5,654       946         65       173       108         16       18       2         1,155       1,518       363



Sales increased due to strong sales at existing facilities and the opening of new facilities

# Overview of the Corporates Business (YoY Comparison)



(Millions of yen)

	2Q Fiscal 2013	2Q Fiscal 2014	Difference	
Net sales	1,887	1,875	-12	
Contracting services	1,256	1,324	68	
Sampling	499	430	-69	
Others	132	121	-11	
Operating income	212	178	-34	

Sampling: Decrease in the number of major clients

<sup>&</sup>gt; Contracting services: Higher sales for existing customers

# 3. 2Q Fiscal 2014 Results Relative to Initial Plan



### Consolidated Results Compared to Initial Plan for 2Q Fiscal 2014



(Millions of yen)

	2Q Fiscal 2014 (Initial plan)			2Q Fiscal 2014 (Results) Relative t		Relative to initial plan	
		% to net sales		% to net sales	Difference	Change in % to net sales	
Net sales	76,400	-	74,048	-	-2,352	-	
Cost of sales	40,693	53.3%	39,082	52.8%	-1,611	-0.5%	
Gross profit	35,706	46.7%	34,966	47.2%	-740	0.5%	
SG&A expenses	34,606	45.3%	33,132	44.7%	-1,474	-0.6%	
Operating income	1,100	1.4%	1,833	2.5%	733	1.1%	
Ordinary income	1,400	1.8%	1,946	2.6%	546	0.8%	
Net income	700	0.9%	914	1.2%	214	0.3%	

- Net sales declined vs. initial plan in the mail-order business and the corporates business
- Operating income increased due to the improvement in the gross profit margin and the reduction in SG&A expenses

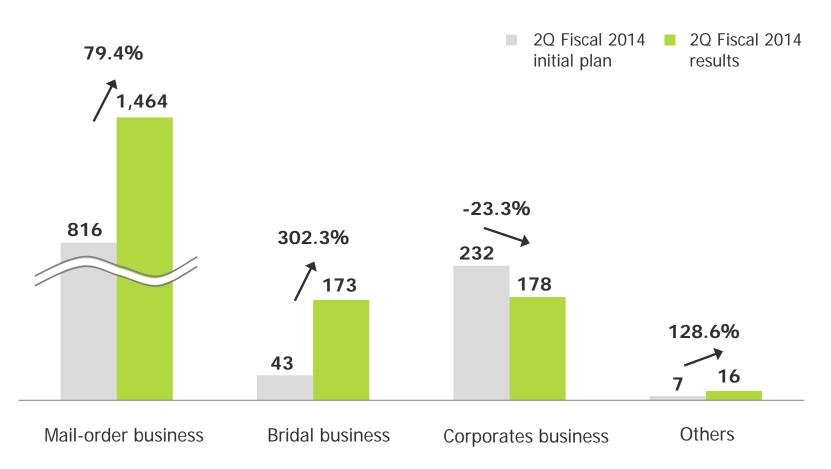




Mail-order business: Drop in sales after the falloff in demand following the April consumption tax hike and lower sales in the *Hanpukai* business

Bridal business: Increase in the number of weddings





Mail-order business:

Operating income increased due to the improvement in the gross profit margin and the reduction in SG&A expenses

Bridal business:

Operating income increased due to an increase in the number of weddings and the reduction in SG&A expenses

# 4. Consolidated Earnings Outlook for Fiscal 2014



### Consolidated Earnings Outlook for Fiscal 2014 (YoY Comparison)



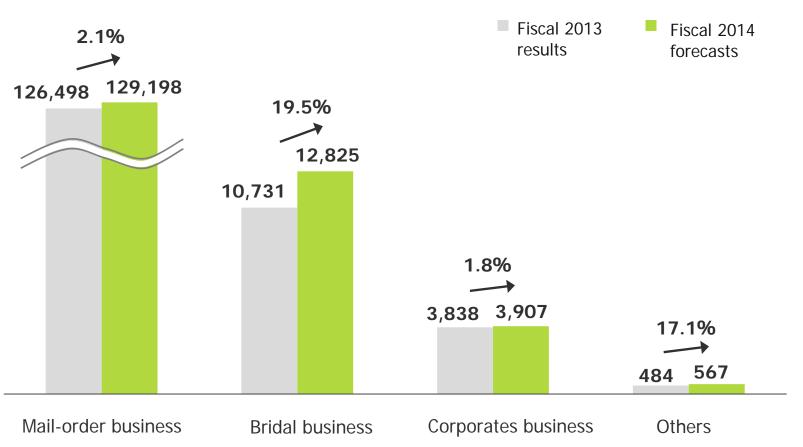
(Millions of yen)

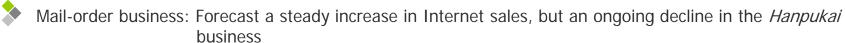
	Fiscal 2013	Fiscal 2013 (Results)		Fiscal 2014 (Forecasts) Yo		YoY change	
		% to net sales		% to net sales	Difference	Change in % to net sales	
Net sales	141,552	-	146,500	-	4,948	-	
Cost of sales	72,475	51.2%	77,046	52.6%	4,571	1.4%	
Gross profit	69,077	48.8%	69,453	47.4%	376	-1.4%	
SG&A expenses	65,057	46.0%	65,853	44.9%	796	-1.1%	
Operating income	4,019	2.8%	3,600	2.5%	-419	-0.3%	
Ordinary income	4,631	3.3%	4,000	2.7%	-631	-0.6%	
Net income	4,046	2.9%	2,300	1.6%	-1,746	-1.3%	

Net sales: Forecast higher sales in all segments, especially in the mail-order business and the bridal business

Operating income: Forecast a slight decline in operating income due to the lower SG&A-to-sales ratio, despite the lower gross profit margin





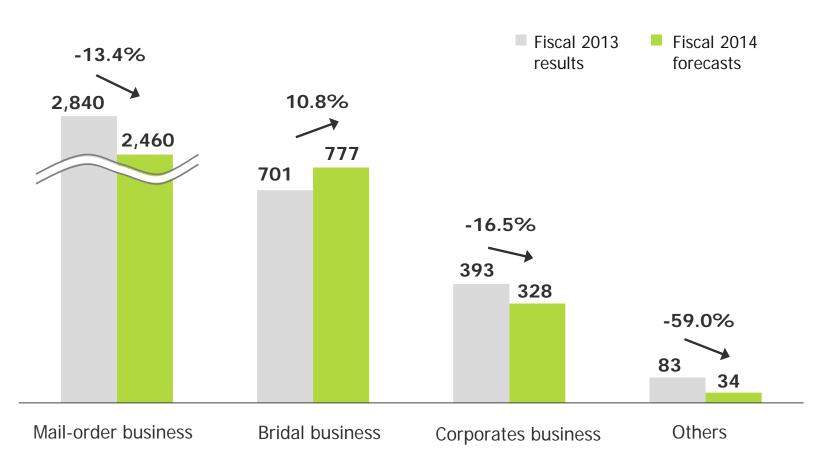


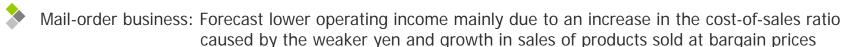
Bridal business: Forecast a strong performance at existing facilities and the expected contribution to second-half sales from two new facilities opened in the first half

Forecast higher sales in service businesses, primarily insurance and credit card services

Others:







Bridal business: Forecast higher operating income due to the strong performance of existing facilities and the expected contribution to operating income from new facilities



#### Launch of *Hietori Biyori 365*



# January 2014: Onkatsu Research Office established at the Monthly Business Development Department

Senshukai launched the new *Hietori Biyori 365* brand, a source of new ideas for "*Onkatsu* (staying warm)" to solve the problem of feeling cold that many women have.

#### September 2014: New catalog to be issued

Concept: A 365-day "warm life" both mentally and physically

The catalog will have about 40 types of original products, such as socks for staying warm, a special steamed yellow ginger powder from southern Japan (Amami Tokunoshima), and bath additives.

#### Two Egao no Mori (smile forest) Nursery School openings







#### Full-scale start of the Smile Forest Project with customers



The Smile Forest project started in 2013 with the slogan "together with our customers, making everyone smile." Interest among customers was very strong and donations in the first half of 2014 totaled more than 14 million yen. We have used these funds to start a number of projects to support post-quake reconstruction and protect the environment.

#### Post-quake reconstruction support

#### Blankets for newborn babies in earthquake-affected areas

Baby blankets ("Okurumi" in Japanese) with a design reflecting the nature of the Tohoku region were created with designer Yurio Seki. With the cooperation of the General Community Corporation J'espère, the blankets were given to babies in four prefectures of the Tohoku region. Since 2013, more than 5,000 blankets have been given in 40 locations.

#### Participation in event by childcare NPO in Ishinomaki

Senshukai participated in an exhibition in June held by the Non-profit Organization Baby Smile Ishinomaki. There was a stamp workshop by Yurio Seki, a family photo space, gifts of baby clothes from our employees, and other activities. More than 500 families visited our exhibition area.



#### **Environmental activities**



Renewable energy classes for elementary school students and their mothers Japan's Agency for Natural Resources and Energy is working with the private sector to conduct the Green Power Project. As part of this project, we plan to hold classes at 10 elementary schools throughout Japan with Diamond, Inc. The objective is to give parents and their children an opportunity to think about the importance of renewable energy.



#### Dividend forecast

Our basic policy is to consistently distribute earnings to shareholders with a consolidated payout ratio of 30% as the target.

We plan to pay a dividend of 12 yen per share for the cumulative second quarter of Fiscal 2014.

We plan to pay a year-end dividend of 12 yen, which results in an annual dividend of 24 yen per share, the same as the dividend for 2013.

#### Schedule for earnings announcements

October 31, 2014 (Friday) Announcement of financial results for the third quarter of Fiscal 2014

February 5, 2015 (Thursday) Announcement of financial results for Fiscal 2014

February 6, 2015 (Friday) Earnings presentation for Fiscal 2014 (Tokyo)

The forward-looking statements contained in this earnings presentation are based on information that was available at the time of the release of this presentation. Actual results could differ significantly from these projections due to a variety of factors.

#### Senshukai IR e-mail

We have started an IR e-mail service to supply investors and other individuals with information about results of operations and monthly sales, press releases, and other information about our activities. To receive these e-mails, please register for this service (currently available only in Japanese) on the Senshukai IR website.

#### New Benefit Program for Shareholders





#### 1. Gift certificates



#### Applicable shareholders

Holders of 100 shares or more who are listed on Senshukai's Shareholder Register as of June 30 and December 31 each year (Twice each year)



#### **Program details**

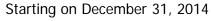
Shareholders receive gift certificates that can be used to purchase Senshukai products.

[Previous program]

Until June 30, 2014

Shares held	Gift certificates
100-499	1,000 yen
500-999	2,500 yen
1,000 or more	5,000 yen

[New program]





Shares held	Gift certificates
100-299	1,000 yen
300-499	2,000 yen
500-999	4,000 yen
1,000 or more	5,000 yen

#### Benefit program

# 2. Special benefit for long-term shareholders



#### Applicable shareholders

Holders of 100 shares or more for one year or more who are listed on Senshukai's Shareholder Register as of December 31 each year (Once each year)



#### **Program details**

[Previous program]

Until December 31, 2013

Shareholders received hospitality points based on the number of years they have held Senshukai stock.

[New program]



Starting on December 31, 2014

Shareholders receive gift certificates based on the number of years they have held Senshukai stock.

	Years/Gift certificates						
Shares held	1 year or more	2 years or more	3 years or more				
100-299	500 yen	1,000 yen	1,500 yen				
300-499	1,000 yen	1,500 yen	2,000 yen				
500-999	1,500 yen	2,000 yen	3,000 yen				
1,000 or more	2,000 yen	3,000 yen	4,000 yen				

<sup>\*</sup> Long-term shareholders receive these gift certificates in addition to the gift certificates that are sent to all shareholders.